



## COMPREHENSIVE WLEP REVIEW 2021

### Phase 1 – The Health Check

### Planning Proposal Information

Council versions:

No.	Author	Date	Version
1	Waverley Council	26 September 2018	Report to Strategic Planning & Development Committee 9 October 2018

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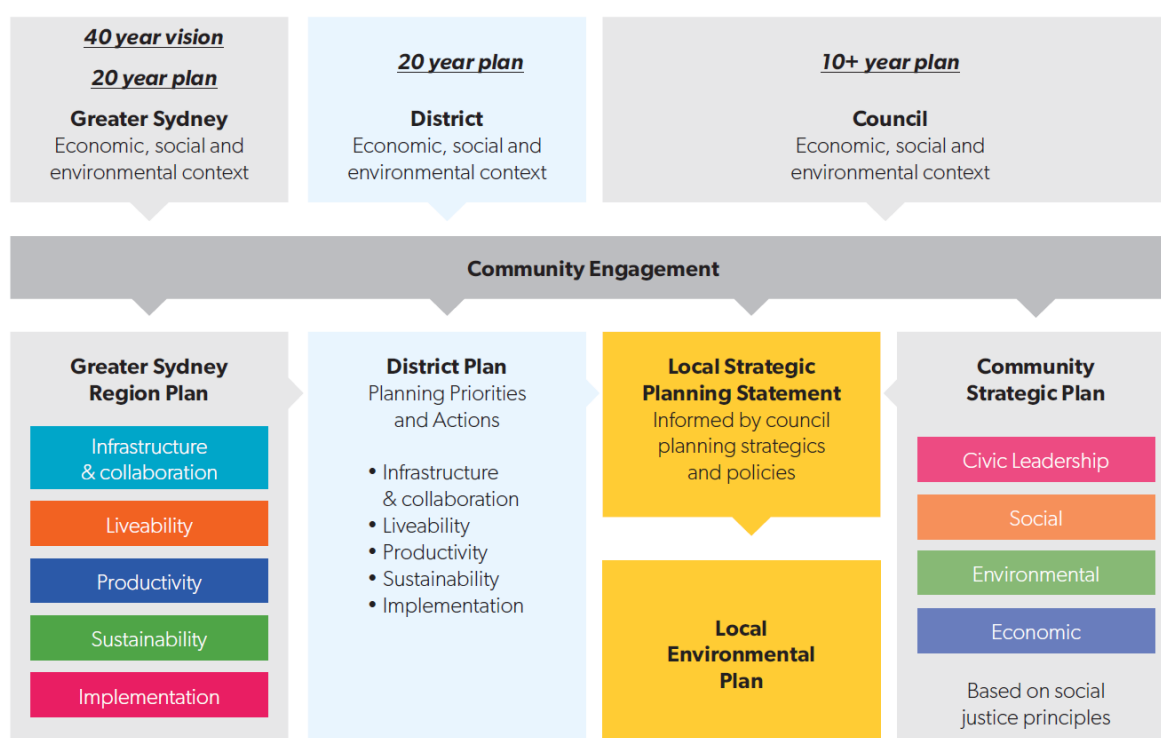
## BACKGROUND & PROCESS - Comprehensive WLEP Review 2021

The *Comprehensive WLEP Review 2021* is a project that has been instigated by recent legislative changes to the Environmental Planning & Assessment Act 1979 (EP&A Act).

This section provides an overview of the planning policy and statutory context and the requirement to undertake a comprehensive review of the Waverley Local Environmental Plan 2012 (WLEP), and outlines a project program for the *Comprehensive Review WLEP 2021* including indicative timeframes, key milestones and responsibilities.

### i. Planning policy and statutory context

The *Environmental Planning and Assessment Act 1979* (EP&A Act) is the principle planning and development assessment legislation in New South Wales. The Act was amended in November 2017, commencing in March 2018, to shift the emphasis from a regulatory focus to one that strengthens the role of upfront strategic planning and community participation. The aim of this shift is to achieve shared outcomes that better reflect the context and nature of the local community. In March 2018, the NSW Government released *The Greater Sydney Region Plan - A Metropolis of Three Cities* (the Region Plan) and District Plans for each of Greater Sydney's five districts. The recent amendments to Part 3 of the Act mean for the first time in NSW, Local Strategic Planning Statements (LSPS') will provide alignment between Regional, District Plan and a Council's Local Plans and Community Strategic Plan.



**Figure 1: NSW Strategic Planning Framework**  
Source: Department of Planning & Environment

The Review is required to satisfy the legislative requirement under Section 3.8 of the EP&A Act that all councils in the Greater Sydney Region 'give effect to' (deliver) the objectives and priorities identified in the Region Plan and District Plan. This requires that Councils:

- Review their strategic planning framework including a review of the existing local environmental plan (LEP) against the relevant District Plan; and

- Undertake necessary studies and strategies and prepare a Local Strategic Planning Statement which will guide the update of the LEP.

Waverley Council currently has one comprehensive LEP, the *Waverley Local Environmental Plan 2012*, that applies to the entire local government area (LGA).

Section 3.9 of the Act requires each council to prepare and make a local strategic planning statement (LSPS) and review the statement at least every seven years. The role of the LSPS is to provide a strategic planning narrative for an LGA and alignment between regional and district plans and local strategic planning and delivery.

Local planning is also informed by councils' community strategic plans. These community focused plans provide the strategic framework for the planning and delivery of services over a 10-year period for each local government area and are part of the broader Integrated Planning and Reporting Framework under the Local Government Act 1993. These plans can provide an important source of economic, social and environmental context for local strategic planning as well as greater context to councils' delivery programs and operational plans. Waverley Council adopted the *Waverley Community Strategic Plan 2018-2029* (CSP) on 19 June 2018.

Council's local environmental plan review can provide local economic, social and environmental context that will help identify the priorities for investigation needed to inform the LSPS. In undertaking strategic planning processes, and/ or preparing or considering planning proposals, planning authorities must give effect to the District Plan, specifically the Planning Priorities and Actions.

Consistency is also required with other plans and policies that form part of the strategic planning framework for Greater Sydney, including State Environmental Planning Policies and Ministerial Directions under Section 9.1 of the EP&A Act.

## ii. Project Program

The project is divided into six phases:

- Phase 1 – The Health Check
- Phase 2 – Draft Waverley Local Strategic Planning Statement
- Phase 3 – Finalise Waverley Local Strategic Planning Statement
- Phase 4 – Prepare Planning Proposal
- Phase 5 – Public Exhibition
- Phase 6 – Finalisation

The following tables outline each phase, the required deliverables and any opportunities for community engagement. A full project timeline is provided in Appendix 1.

Phase 1 – The Health Check			
Purpose			
<p>Section 3.8(4) of the EP&amp;A Act requires councils in the Greater Sydney Region to undertake a review of the local environmental plans for their area following the making of a District Plan, and report the findings of this 'Health Check' to the Greater Sydney Commission (GSC). The purpose of the Health Check is to identify how closely aligned the existing WLEP is to the actions in the District Plan. The LEP review will help inform the LSPS.</p> <p>The GSC and the Department of Planning &amp; Environment (DPE) ran a series of Technical Working Groups (TWGs) to focus the preparation of the Health Check.</p> <p>Appendix 1 contains the worksheets completed through the TWG process, and Section 2 provides a summary of the health check.</p>			
Steps			
Carry out internal audit of Planning Priorities and Actions in District Plan against the WLEP and other Council plans, policies and processes.			
Resources Available			
<ul style="list-style-type: none"> <li>• <i>LEP Roadmap</i></li> </ul> <p>The DPE have prepared a template for The Health Check, which this report is based on, and prepared a draft timeline for Councils with key milestones and deliverables.</p>			
Deliverables			
Function	Prepare	Review	Approve
Project Deliverable 1: Submission of The Health Check			
Review of existing WLEP against District Plan	Council	GSC	GSC
Project Deliverable 2: Submission of project plan			
Prepare project plan	Council	DPE	DPE
Opportunities for Engagement			
Internal	Internal staff were consulted in the preparation of The Health Check.		
External	The Health Check provides a snapshot of Council's current plans, policies and projects. No external input was sought as this phase is for information only.		

Phase 2 – Draft Waverley Local Strategic Planning Statement			
Purpose			
<p>The requirement for an LSPS was introduced into the Environmental Planning and Assessment Act on 1 March 2018. Section 3.9 of the Act requires an LSPS to include or identify the following:</p> <ol style="list-style-type: none"> <li>the basis for strategic planning in the area, having regard to economic, social and environmental matters,</li> <li>the planning priorities for the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the Local Government Act 1993,</li> <li>the actions required for achieving those planning priorities</li> <li>the basis on which the council is to monitor and report on the implementation of those actions.</li> </ol>			
Steps			
<p><i>Develop Evidence Base</i></p> <p>The Health Check and the preparation of the evidence in the form of strategic studies and strategies will inform the starting point for preparing the Waverley Local Strategic Planning Statement. Any additional investigations required to address information gaps as identified in The Health Check will be undertaken at this phase. This may involve progressing Council's existing local strategic planning programs as well as new investigations and strategy development for open space and recreation needs, accessibility, environment and sustainability, employment supply and demand or social infrastructure requirements.</p> <p><i>Prepare Local Housing Strategy</i></p> <p>The development of a housing strategy is a specific requirement in the implementation of District Plans that consider short and medium-term housing supply and longer-term capacity for housing.</p> <p><i>Prepare Draft Local Strategic Planning Statement</i></p> <p>Undertake public engagement and prepare a draft LSPS. Draft local strategic planning statements are to be prepared by 1 July 2019. They will be reviewed by the DPE and an assurance process will be carried out by the GSC. This will provide advice on priorities and strategies to support the interpretation and implementation of District Plans as well as confirm where LSPS's include matters of district and regional significance. Where required the GSC will seek inputs from relevant State agencies on these matters.</p>			
Resources Available			
<ul style="list-style-type: none"> <li><i>Local Housing Strategy Guidelines</i></li> </ul> <p>A 6-10 year housing target for the local government area will form part of the housing strategy. The DPE has developed a step-by-step process guide to assist councils to produce a local housing strategy.</p> <ul style="list-style-type: none"> <li><i>Local Strategic Planning Statement Guidelines</i></li> </ul> <p>The DPE has also produced a guideline to assist councils to prepare their local strategic planning statement.</p>			
Deliverables			
Function	Prepare	Review	Approve
Project Deliverable 3: Submission of draft Local Strategic Planning Statement			
Draft Local Strategic Planning Statement	Council	DPE	GSC
Project Deliverable 4: Completion of Local Housing Strategy and specialist reports			

Specialist Reports <ul style="list-style-type: none"> <li>• Infrastructure &amp; Collaboration</li> <li>• Liveability</li> <li>• Productivity</li> <li>• Sustainability</li> </ul>		Council / Consultants	Council	Council
Local Housing Strategy		Council	GSC	DPE
<b>Opportunities for Engagement</b>				
Internal	A Project Control Group has been established, with significant input sought from working groups to focus discussions around Infrastructure & Collaboration, Liveability, Productivity and Sustainability.			
External	<p>Some consultants may be engaged to undertake studies for Council.</p> <p>All draft plans and policies will be available for public exhibition for a minimum of 28 days.</p> <p>A Community Engagement Strategy is to be developed to clarify for the public when engagement with the community will be sought, and may include:</p> <ul style="list-style-type: none"> <li>• Focussed workshops;</li> <li>• Information sessions;</li> <li>• Surveys, online and in-person;</li> <li>• Social media program.</li> </ul>			



Phase 3 – Finalise Waverley Local Strategic Planning Statement			
Purpose			
<p>The requirement for an LSPS was introduced into the Environmental Planning and Assessment Act on 1 March 2018. Section 3.9 of the Act requires an LSPS to include or identify the following:</p> <ul style="list-style-type: none"> <li>e) the basis for strategic planning in the area, having regard to economic, social and environmental matters,</li> <li>f) the planning priorities for the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the Local Government Act 1993,</li> <li>g) the actions required for achieving those planning priorities</li> <li>h) the basis on which the council is to monitor and report on the implementation of those actions.</li> </ul>			
Steps			
<p><i>Public Exhibition</i></p> <p>The draft LSPS will be publicly exhibited for a minimum of 28 days. To assist in explaining the context for implementation of the final LSPS, Council may develop supporting material to explain the priorities identified in the draft, options considered and reasons for final choices as well as supporting plans and initiatives such as development control plans and public domain strategies.</p> <p><i>Finalise Local Strategic Planning Statement</i></p> <p>Council will review submissions and make any modifications to planning priorities and actions as appropriate. Any incomplete strategic work or ongoing planning issues can be identified in the final LSPS as further work to be undertaken in the LSPS action plan that would need to be resolved prior to finalisation of the WLEP. As part of finalising the LSPS an assurance process will be provided by the GSC and is aimed at confirming priorities and efficiencies in the statutory processes to follow.</p>			
Resources Available			
<ul style="list-style-type: none"> <li>• <i>Local Strategic Planning Statement Guidelines</i></li> </ul> <p>The DPE has also produced a guideline to assist councils to prepare their local strategic planning statement.</p>			
Deliverables			
Function	Prepare	Review	Approve
Project Deliverable 5: Submission of final Local Strategic Planning Statement			
Final Local Strategic Planning Statement	Council	GSC	Council
Opportunities for Engagement			
Internal	A Project Control Group has been established, with significant input sought from working groups to focus discussions around Infrastructure & Collaboration, Liveability, Productivity and Sustainability.		
External	The draft LSPS will be placed on public exhibition for a minimum of 28 days.		

Phase 4 – Prepare Planning Proposal			
Purpose			
<p>Section 3.8(3) of the EP&amp;A Act requires that as soon as practicable after a district strategic plan is made, Council must review the local environmental plan for the area and prepare a planning proposal under section 3.33 as necessary to give effect to the District Plan.</p> <p>The purpose of the planning proposal is to identify the statutory mechanisms to achieve the spatial or policy-based recommendations outlined in the local strategic planning statement.</p>			
Steps			
<p><i>Review WLEP in line with LSPS and evidence base</i></p> <p>Once the direction to be followed in the LSPS is established, councils can commence preparation of a planning proposal.</p> <p><i>Gateway</i></p> <p>The planning proposal is to be endorsed by council and forwarded to the relevant Regional team of the DPE for a Gateway determination. DPE will consider the Planning Proposal and make recommendations to the GSC or delegate who will decide whether to issue a Gateway determination to allow the proposal to proceed. Once a Gateway determination has been issued the planning proposal is returned to council to progress.</p> <p><i>Review supporting plans in line with LSPS and evidence base</i></p> <p>Whilst the Planning Proposal is with DPE for a Gateway determination, Council will review the Waverley Development Control Plan and Development Contributions Plan.</p> <p><i>Review supporting plans in line with LSPS and evidence base</i></p> <p>Whilst the Planning Proposal is with DPE for a Gateway determination, Council will review the Waverley Development Control Plan and Development Contributions Plan to ensure alignment with the LSPS.</p>			
Resources Available			
<ul style="list-style-type: none"> <li>• <i>A guide to preparing planning proposals</i> DPE has detailed guidelines for the preparation of planning proposals.</li> </ul>			
Deliverables			
Function	Prepare	Review	Approve
Project Deliverable 6: Submission of Planning Proposal to the Department for a Gateway Determination			
Prepare Planning Proposal to amend the Waverley Local Environmental Plan if required	Council	GSC	DPE
Prepare draft Waverley Development Control Plan if required	Council	Council	Council
Opportunities for Engagement			
Internal	Internal staff will be consulted in the preparation of the Planning Proposal.		
External	After receiving a Gateway determination, the draft Planning Proposal and draft Waverley Development Control Plan will be placed on public exhibition for a minimum of 28 days.		

Phase 5 – Public Exhibition	
Purpose	
The public exhibition of the Planning Proposal to amend the WLEP and a draft WDCP is to seek public feedback on the draft controls.	
Steps	
<p><i>Public Exhibition</i></p> <p>The planning proposal is to be placed on public exhibition and referred to State agencies in accordance with the terms of the Gateway determination. Statutory exhibition is generally for a minimum of 28 days not including the period between 20 December and 10 January (inclusive) and will need to reflect the Council's Community Engagement Plan.</p> <p>During this time, a draft Waverley Development Control Plan will also be placed on public exhibition. With both plans on exhibition concurrently, this will offer the public a complete overview of the proposed planning controls and development guidelines.</p>	
Resources Available	
<ul style="list-style-type: none"> <li>• <i>A guide to preparing planning proposals</i> DPE has detailed guidelines for the preparation of planning proposals.</li> </ul>	
Opportunities for Engagement	
Internal	Internal staff will be consulted in the preparation of the Planning Proposal.
External	After receiving a Gateway determination, the draft Planning Proposal and draft Waverley Development Control Plan will be placed on public exhibition for a minimum of 28 days.

Phase 6 – Finalisation			
Purpose			
To finalise the WLEP and WDCP in line with section 3.8(3) of the EP&A Act.			
Steps			
<p><i>Review of submissions to the draft WLEP and WDCP</i></p> <p>Council is to review the planning proposal following exhibition and attempt to resolve any issues raised in submissions by the public and agencies. Ideally, many issues will have been identified and addressed prior to exhibition through the TWG process and earlier consultation processes. It may be necessary to amend the planning proposal in response to the submissions. In this circumstance, the DPE will work with Council to determine whether re-exhibition of the planning proposal is required.</p> <p><i>Adopt draft WLEP and WDCP</i></p> <p>Once council has resolved to adopt the draft WLEP and WDCP, council forwards all relevant information to the DPE via the Department's Planning Portal site. Council should advise the Department's Regional team once this has occurred.</p> <p><i>Finalisation</i></p> <p>The Secretary makes arrangements with Parliamentary Counsel for the drafting of the instrument (WLEP). Once a draft of the instrument has been prepared, the Secretary, or delegate will consult with council on the content of the WLEP. When the WLEP is gazetted on the NSW Legislation website, the plan will be made.</p>			
Deliverables			
Function	Prepare	Review	Approve
Project Deliverable 7: Submission of draft WLEP to DPE to make plan			
Planning Proposal submitted for finalisation	Council	GSC	DPE
Waverley Local Environmental Plan gazetted	PC	Secretary	Secretary
Project Deliverable 8: Adoption of WDCP			
Waverley Development Control Plan adopted	Council	Council	Council
Opportunities for Engagement			
Internal	Additional consultation within Council or with individuals or organisations that make a submission may be undertaken following the review of submissions from the public exhibition.		
External			

## SECTION 1 – Introduction

### Executive Summary

Recent amendments to the Environmental Planning & Assessment Act 1979 require that Council undertake a comprehensive review of the *Waverley Local Environmental Plan 2012* (WLEP). As part of this review Council is required to prepare an LSPS that provides a strategic vision for land use planning issues in Waverley, with Planning Priorities and Actions. The LSPS is to address the actions of the *Eastern City District Plan* (District Plan) and the views of Council's own strategic planning documents including the *Community Strategic Plan* (CSP).

This report provides Phase 1 – The Health Check of the Comprehensive WLEP Review 2021 project. The report outlines the current strategic planning framework of Waverley Council, provides a review of this framework against the District Plan and a gap analysis to identify key strategic documents or evidence bases that need to be developed to inform the development of the LSPS and the review of the WLEP.

Waverley Council is in a good position to prepare these documents in-house, and to align and deliver on many of the actions in the District Plan as these align closely with the priorities expressed by the community in the CSP. A key concern that is identified in the CSP is that Waverley's heritage and lifestyle are under threat from too much development, and poor quality development, resulting in a loss of amenity and character. Much of the discussion in this report reflects the goals and strategies in the CSP, in that overdevelopment of the LGA is not supported, however there is capacity to support residential and economic directions to increase housing in a way that is sensitive to the environment and to ensure that there are jobs and services for the community; as required by the District Plan objectives and targets applicable to Waverley LGA.

The key challenges that Waverley Council faces are:

- The loss of employment floor space in Bondi Junction;
- Housing affordability and accessibility, particularly for the more vulnerable members of the community;
- Climate change, sustainability and environmental degradation; and
- Limited and ageing infrastructure.

### *Recommendations of this report*

The requirement to undertake a comprehensive review of the WLEP is welcome as it will allow Council to revise and clarify a strategic vision for planning in the area through the LSPS, and to review the current plans and policies that guide development. It is recommended that:

- The documents in Section 4.2, Table 2 be prepared to inform the preparation of the draft LSPS.
- The attached Community Engagement Strategy is implemented to ensure meaningful community engagement and input.
- The LSPS is utilised to undertake a comprehensive review of the WLEP and WDCP, as well as funding mechanisms such as the Development Contributions Plan and Planning Agreement Policy to be able to implement necessary upgrades to infrastructure.

## 1.1 Purpose of this Report

The purpose of this report is to satisfy the requirements of Phase 1 – The Health Check of the process outlined in ‘Section ii. Project Program’ of this report. The remainder of this report includes:

- Section 1 - additional information regarding the preparation of this report;
- Section 2 - an assessment of the WLEP against the Planning Priorities and Actions identified in the District Plan;
- Section 3 - a local context analysis;
- Section 4 - an overview and recommendations for the preparation of the evidence base required to inform the Local Strategic Planning Statement and inform updates to the WLEP; and
- Section 5 – an appendix of additional information.

The *Comprehensive WLEP Review 2021* project is a key step in the implementation of the District Plans in Waverley LGA.

## 1.2 Methodology

To prepare this report Council Officers met to discuss the actions of the District Plan and assess these actions against Council’s existing strategic planning and policy framework. Council Officers attended a number of Technical Working Groups (TWGs) facilitated by the DPE and the GSC. These TWGs provided additional resources and tools for Council Officers to be able to complete the review internally. A series of internal meetings were held to discuss this report, and to ensure all relevant areas of Council are aware of their responsibilities to assist in the delivery and monitoring of the Planning Priorities and Actions in the District Plan.

The proposed methodology to undertake the *Comprehensive WLEP Review 2021* project is detailed in ‘Section ii. Project Program’ of this report.

## 1.3 Submissions and engagement

No external engagement was undertaken during the preparation of this report. A Community Engagement Strategy has been prepared, as detailed in ‘Section ii. Project Program’ of this report, to ensure that the community can be engaged in a meaningful way throughout the *Comprehensive WLEP Review 2021* project.

## SECTION 2 – The Health Check

The purpose of this section is to identify how closely aligned the existing WLEP is to the actions in the *Eastern City District Plan* (the District Plan).

Waverley Council is in an excellent position to be able to deliver many of the Planning Priorities and Actions contained within the District Plan. There are a number of additional steps, policies and plans that need to be developed and these are discussed in Section 4.

This section provides an indicative summary of the degree of compliance with the District Plan actions by theme. This will provide one input to guide where future attention should be focussed.

Waverley Council's level of compliance with the District Plan is good. In many cases where there are 'gaps' between the District Plan and Council's plans and policies, these issues had already been identified, and there is currently work underway to implement a plan or strategy to address that issue.

Appendices 5.3 - 5.6 provide an outline for each action of the District Plan and compares this to:

- Council's plans and policies;
- The Community Strategic Plan;
- Any relevant programs that Council undertakes that currently address the action; or
- Any other information that is relevant.

Some potential planning priorities or actions for the LSPS are suggested at a high level, which will be reflected and built upon through 'Phase 2 – Draft Local Strategic Planning Statement.' It is important to note that to achieve many of the actions in the District Plan, the WLEP is not the ideal or correct instrument. Implementing the District Plan will require a whole-of-organisation approach to ensure that each action sits within a strategy or plan with an implementation process.

Where it is relevant and possible, the actions from the District Plan and LSPS will be implemented into the WLEP. The tables in Appendices 5.3 – 5.6 illustrate the various plans and policies that do currently relate to the actions, and demonstrate the vast array of services that Waverley Council already provides to the community.

## SECTION 3 – The Context

This section describes the changing context and emerging issues in the local government area. Challenges, opportunities and future focus areas for council mapped against priorities in the District Plan.

### 3.1 Land use planning context

#### *Social matters including changing demographics*

The Community Strategic Plan describes Waverley as ‘a welcoming and cohesive community that celebrates and enhances our spectacular coastline, vibrant places, and rich cultural heritage.’ A diverse mix of residents, travellers and businesses make up the community.

Waverley has diverse and well-educated cultural mix with 25.7 percent of residents speaking a language other than English at home, and 39.5 percent of residents over 15 years with a Bachelor or higher degree, as compared to 24.1 percent in Greater Sydney.

Waverley is a small LGA (9.2sqkm) but has a total population of just over 72,000 with a median age of 35 years. 38.4 percent of the population were born overseas and there are 274 Aboriginal and Torres Strait Islander People. The population is expected to grow at both ends of the spectrum with the need thus to investigate and prepare for both increased school places and facilities as well as ageing in place strategies with affordable and accessible housing options. Waverley prides itself on providing accessible facilities and places for all of its residents.

Waverley has one of the highest population densities in Australia, with 79.15 people per hectare. This is due to the significant amount of medium and high density housing, comprising 83 percent of dwelling stock, compared to 44 percent in Greater Sydney. A significant amount of Waverley’s residents rent (43%), which reflects the large transient population and the nature of our higher density housing stock. Waverley also has the country’s highest density of Airbnb listings, which can place additional pressure on housing need and residential amenity.

#### *Economic matters including changing employment patterns*

80% of residents travel outside of the LGA to work, many on crowded buses with long commute times. Our residents are employed mainly in professional services, retail, health and education.

Bondi Junction plays a key role in providing retail, services and employment opportunities to the region, however with recent residential redevelopment pressures the centre is at risk of losing its Strategic Centre status. It is a critical time to protect the commercial floor space in Bondi Junction centre to ensure that employment and business opportunities are available to residents who wish to take full benefit of the lifestyle that Waverley offers. Council has prepared the Bondi Junction Commercial Centre Review as an evidence base to inform planning decisions.

Waverley also has a number of iconic and thriving village centres that are also under threat from this same risk.

Employment patterns are shifting with changing technology to support more flexible working arrangements. Council is playing a lead role in supporting and facilitating connections between businesses through its Economic Development program, and new programs and projects to further



develop the knowledge and innovation hub in Bondi Junction including Mill Hill Centre, the Library, and other community services.

#### *New or emerging environmental matters*

Across Sydney we are already seeing the effects of climate change through larger and more frequent storm events, heavier rain and increased dry periods, and more hot days each year. These changes will have a large impact upon our communities, particularly those that are more vulnerable such as children and the elderly. Properties and the beaches are likely to be at increased risk from damage in storm events, including items of heritage significance.

Waverley has a number of terrestrial biodiversity sites with key remnant vegetation at risk from climate change and vandalism. These need to be protected and grown to ensure the survival of the community. This includes broadening the species included in the community classification to include plants with a better ability to adapt to changing weather patterns.

With more hot days per annum likely, and increasing pressures on infrastructure and resources, increasing tree canopy to minimise the heat island effect and to reduce power consumption in dwellings is a key method to mitigating some of the impact.

The Bondi Junction Green Infrastructure Masterplan outlines actions and strategies to reduce greenhouse gas consumption, conserve water, reduce waste, and to empower the community to become a low carbon high efficiency precinct.

#### *Infrastructure capacity and investment*

Being a well-developed part of Greater Sydney, Waverley has a network of ageing infrastructure that needs to be maintained and grown to keep up with population growth and demand. Waverley has a number of Sydney's iconic beaches and key sporting fields, and attracts large numbers of visitors from outside of the LGA and overseas. A key challenge that Waverley faces is ensuring that these places retain their ecological and heritage significance, retain a high quality public realm, and that transport to and from these places is sustainable and accessible for all.

Waverley's People, Movement and Places Transport Strategy adopted in 2017 identifies and prioritises investment in infrastructure, including an upgrade to the Bondi Junction Transport Interchange to continue to provide a vital piece of infrastructure to the area, and plans for cycleways throughout the LGA to encourage active transport.

The Social Sustainability Strategy is currently being prepared and will review whether there are adequate schools, hospitals, and community facilities and services available to the local community, and innovative opportunities to grow these key pieces of social infrastructure.

The Open Space and Recreation Plan is also currently being prepared, and seeks to identify all of the available open spaces and recreation facilities in both public and private ownership that can be accessed by the community to ensure that our community and the community of Greater Sydney can continue to enjoy an active and healthy lifestyle.

#### *Issues identified through the preparation of the Waverley Community Strategic Plan 2018-2029*

The Waverley Community Strategic Plan 2018-2029 was adopted in June 2018. A number of key issues were raised in each of the theme areas, with many correlating with actions and planning priorities in the District Plan.

The community in Waverley is concerned about overdevelopment and the retention of the character that forms the identity of the vibrant villages and iconic coastline. Social support and infrastructure is a key concern with an increasingly ageing and less abled population. Housing affordability for both youth and seniors is a growing concern in the community and poses a significant challenge for urban planning.

Concern about parking and transport is another key issue, with many residents utilising heavily congested public transport or opting for active transport methods such as walking or cycling. Visitors parking in the area and congestion on the roads is an on-going issue for residents.

The community is vocal and active about sustainability issues, with concerns growing about climate change, the state of the environment, biodiversity issues, minimising waste and resource consumption, and minimising pollution that enters the ocean.

The Waverley community is also technologically empowered and has a desire to see Waverley become a leader in the knowledge and innovation sector through Smart Cities initiatives. Council is currently preparing a Smart Cities Strategy to inform investment and resource allocation in this area.

**Table: Summary of CSP Issues**

Theme	Issues
Community services and well-being	<ul style="list-style-type: none"> <li>• Address gaps arising from the transition to the National Disability Insurance Scheme (NDIS), including facilities upgrades in the Waverley area for people with disabilities.</li> <li>• Provide more support for seniors, their families and carers on a range of issues including dementia and social isolation</li> <li>• Foster support for young people and families</li> <li>• Provide support for the homeless</li> <li>• Address housing affordability, including the concern that low-cost housing is taken up by backpackers</li> <li>• Promote diversity and inclusion</li> <li>• Concern about safety in public areas</li> </ul>
Recreation and Open Spaces	<ul style="list-style-type: none"> <li>• The beaches and parks are highly valued</li> <li>• Upgrade recreation facilities</li> <li>• Improve maintenance of open space and facilities</li> <li>• Improve availability of venues for events</li> <li>• Increase green spaces</li> </ul>
Local Economy	<ul style="list-style-type: none"> <li>• Foster tourism through tourist information, eco-tourism, a diverse night-time economy and improved service and food offerings. Too much focus in tourism is leading to more traffic congestion</li> <li>• Support the viability of village shopping strips and local shopping centres</li> <li>• Foster a mixed local economy</li> <li>• Support start-up businesses</li> <li>• Retain public service jobs in the area</li> <li>• Promote Bondi Junction as a business and tourism hub</li> </ul>
Planning, Development and Heritage	<ul style="list-style-type: none"> <li>• Avoid further high rise development and overdevelopment in general</li> <li>• Develop a holistic vision with respect to sustainable growth and development</li> <li>• Protect our heritage buildings, particularly Waverly Cemetery and the Boot Factory</li> <li>• Provide more social and affordable housing</li> <li>• Address concerns about the impacts of Airbnb activities, many seeking regulation and management</li> </ul>

Transport, Pedestrians and Parking	<ul style="list-style-type: none"> <li>• Concern about inadequate parking is a major issue, include requests for improved access and free parking for residents</li> <li>• Improve public transport to facilitate locals and tourists</li> <li>• Provide an integrated transport plan, having regard to social, economic and environmental factors</li> <li>• Encourage fewer cars to reduce congestion</li> <li>• Provide charging stations for electric cars</li> <li>• Develop or improve a network of safe, continuous walking and bike trails to encourage active transport, particularly for access to the beaches, parklands, shopping, employment and entertainment precincts</li> </ul>
Buildings and Infrastructure	<ul style="list-style-type: none"> <li>• Improve maintenance of footpaths</li> <li>• Maintain Bondi Beach area commensurate with its international reputation while maintaining its natural beauty</li> <li>• Improve maintenance of public assets and spaces</li> <li>• Activate underutilised facilities</li> <li>• Build sustainable buildings and infrastructure</li> </ul>
Sustainable Environment	<ul style="list-style-type: none"> <li>• Undertake initiatives to promote a clean green local area with a holistic approach encompassing the effects of climate change</li> <li>• Install solar panels</li> <li>• Implement zero carbon and carbon neutral aspirations</li> <li>• Undertake steps to demonstrate sustainability goals</li> <li>• Concern about water quality on the coast and beaches and storm water</li> <li>• Undertake initiatives to promote biodiversity</li> </ul>
Sustainable Waste	<ul style="list-style-type: none"> <li>• Improve collection of green waste and encourage and facilitate composting</li> <li>• Concern about the impact of waste and litter on the environment and washing into the ocean and onto beaches</li> <li>• Educate residents and visitors about recycling</li> <li>• Facilitate recycling, including though bottle refunds</li> <li>• Improve waste management for apartment buildings</li> <li>• Ban or discourage single-use plastics and coffee cups</li> </ul>
Corporate Leadership and Engagement	<ul style="list-style-type: none"> <li>• Introduce more opportunities to engage with Council and to access information</li> <li>• Demonstrate financial sustainability of the Council</li> <li>• Plan for the implications of economic, social and environmental disrupters on Council and the community</li> <li>• Understand how different segments of the community derive benefit and value from Council, and what their needs are across Council's service and infrastructure domains</li> <li>• Engage with neighbouring councils</li> <li>• Improve maintenance of information on Council's website</li> </ul>
Knowledge and Information	<ul style="list-style-type: none"> <li>• Foster digital innovation</li> <li>• Improve NBN and Wi-Fi access across the area</li> <li>• Improve utilisation of Mill Hill to support innovation</li> <li>• Develop innovation hubs</li> <li>• Use communication technologies progressively</li> <li>• Improve maintenance of Council website and social media</li> <li>• Use multiple channels (digital and non-digital) to communicate with, engage with and inform residents</li> <li>• Ensure library keeps pace with knowledge economy</li> </ul>

### 3.2 Barriers to delivery

The preparation of research and evidence required to implement the District Plan will be largely carried out in-house, with some consultancies on specific issues. Much of the budget to prepare these plans has been allocated in the operational budget for 2018/19 and 2019/20. Some plans will also need to be revised to provide updated data.

The delivery of the District Plan, as discussed above, is not only limited to the preparation of the LSPS and review of the LEP and DCP, but also requires a whole-of-organisation approach. In many respects Waverley Council is well on the way to delivering the actions and planning priorities of the District Plan, however some barriers include funding for the implementation, delivery and maintenance of key pieces of infrastructure. This may be the largest barrier that Waverley Council faces – the governance and co-ordination requirements between teams and budgets to implement a strategy or plan, and then to maintain and monitor the success of implementation. Council is already required to set targets through the CSP and to report on them through the IP&R framework, so where possible similar targets and methods to evaluate will be shared with existing CSP priorities.

Another key barrier to the delivery of some parts of the Plan is likely to occur where a specific community perception on a certain issue could be conflated to represent the public interest. This can be the case for example with the requirement to increase tree canopy in areas that stand to lose iconic views, or where parking concerns of residents meet another community's desire to decrease private vehicle ownership.

Regulatory barriers that Council faces to achieve a number of actions from the District Plan and goals and strategies from the CSP are at a NSW Government level and need to be addressed as a matter of urgency if the District Plan is to be implemented successfully. These regulatory barriers include;

- The inability to collect funds for the loss of affordable housing in the Waverley area and use these funds to deliver housing within the same area. Council previously used to collect contributions from developments that removed affordable rental housing from the area, and used these funds to deliver the 26 dwellings that Council owns and manages to be provided as affordable housing in the Waverley area. Under revised legislation, Council is no longer able to collect these contributions, and instead relies on Part 3 of the State Environmental Planning Policy (Affordable Rental Housing) 2009 (ARHSEPP), which permits Council to collect contributions when affordable housing is lost in the LGA. Unfortunately there are a number of issues with this Part of the ARHSEPP which Council has made the DPE aware of on a number of occasions which make it difficult for Council to collect these contributions. In addition to these difficulties and issues within the ARHSEPP, the contributions are collected and forwarded to Family and Community Services to provide housing elsewhere in Sydney. This does not help to address the key issue of loss of affordable housing stock in the Waverley area, and limits Council's ability to collect funds for this purpose.
- The inability to increase BASIX targets or to require specific water or energy targets in developments under the State Environmental Planning Policy (Building Sustainability Index) 2007 (BASIX SEPP) significantly limits the ability of Council to reduce greenhouse gas emissions, and also significantly limits the ability of the NSW Government to achieve its target of achieving net zero emissions by 2050. Council has an evidence base to demonstrate that increased BASIX targets do not unfairly increase the cost of development, and are a crucial step to improving environmental sustainability. Council is working with other Councils in the Eastern City District to seek an increase in BASIX targets.

### Access to Funding

Waverley has a Development Contributions Plan for S7.12 contributions, and a Planning Agreement Policy adopted in 2014 that guides the payment of a voluntary planning agreement where development is over the permissible development standard for floor space ratio. In the 2017/18 financial year, Council collected approximately \$2,500,000 from S7.12 contributions, and \$6,000,000 from ten planning agreements. There is a considerable difference in funds received through the standard development contributions route, limiting the amount of infrastructure work that Council is effectively able to carry out. In 2016 Council lodged an application to DPE to increase the levy in Bondi Junction from 1% to 4% to assist in the delivery of vital infrastructure in the centre. Council has received limited advice or feedback from DPE with regards to this issue.

### Canopy and Tree Management

A good example to illustrate many barriers to delivery is the action in the Region and District Plan and also in the Waverley CSP to maintain and grow the urban tree canopy. The recently adopted CSP is the first to set a canopy target, so there are no strategic documents at Council currently that set forward a strategy to implement this vision. Council currently has the following documents related to trees, which sit under various divisions in Council, as identified in Table 1.

In this example there are a number of implementation plans, with no overarching vision of where the canopy should be increased, and how to best implement the Green Grid. Accordingly Council has set out to prepare the Open Space and Recreation Plan and the Urban Forest Strategy to provide the strategic framework that aligns with the Region and District Plans in terms of Canopy, Open Space, and the Green Grid.

Table 1 – Documents Relating to Tree Management		
Document	Status	Division
Open Space and Recreation Plan	Under preparation	Open Space Planning
Urban Forest Strategy	Under preparation	Strategic Planning
Tree Management Policy	Under review, adopted 2013	Operations
Tree Vandalism Policy	Under review, adopted 2007	Operations
Street Tree Masterplan	Needs review, adopted in 2008	Operations
Public Domain Technical Manual	Under review, adopted 2015	Urban Design
Complete Streets	Adopted 2013	Urban Design
Tree Preservation Provision Part B5 of the Waverley Development Control Plan 2012	Recently reviewed, updated with regards	Strategic Planning
Significant Tree Register	Needs review, prepared in 2011, not updated	Sustainable to implement and operations to maintain
Street Tree Survey and Database	Needs review, prepared in 2009, not updated	Sustainable to implement and operations to maintain

To review these plans, a new and up-to-date data set is required. This will involve a new canopy survey, and an update to the street tree survey and database, and the significant tree register. A key issue moving forwards is that once these data sets are handed over from the strategy teams to the implementation teams that they remain living datasets - that is that they are updated regularly from evidence and actions in the field. This will ensure that Council can continue to monitor the successful implementation of the plan, but also to avoid another significant cost to review the data in 5-10 years.

Whilst resources and budget are available for the development of these strategies and plans, the funding request to begin to implement is large. This is due to the infrastructure requirements and costs in Waverley, where planting a mature tree in a residential street can cost upwards of \$5,000. Meanwhile implementing street tree planting in Bondi Junction centre in accordance with the Complete Streets project costs upwards of \$10,000-15,000 for a medium sized tree. These costs are largely due to ageing infrastructure underneath the roads/footpaths.

In addition to this, given the age of development of many suburbs in Waverley, many of the significant trees that currently make a large contribution to the canopy are nearing the end of their lifecycle, and will need to be removed in years to come for safety. These costs are also significant, and the cost and time involved to plant and grow a new tree to maturity will also be significant. This natural lifecycle will cause a reduction in the canopy before an increase.

An additional barrier includes the community views which are divided over the desire to increase canopy and shade throughout the LGA, but to not interrupt views, to continue to allow daylight into dwellings, and to ensure safety concerns are mitigated. Whilst there is an overarching desire to increase canopy, in both the private and public domain, there is also a conflicting policy position to reduce barriers to remove trees in the private domain where it can be shown that the tree poses a threat or is at the end of its life.

Many key roads and streets that the community wish to walk along and be provided with shade also share these routes with buses. RMS has specific restrictions on trees to be planted near roadways for safety of bus and truck movements. Accordingly specific restrictions on species or canopy spread are also then placed upon these key streets. Where the streets are calmer and planting can be done by planting in the carriageway rather than on the verge, this allows for a significantly larger canopy and less interruptions with underground services, however this requires the loss of a car parking space, which is another key issue in the Waverley area to be balanced.

Finally to plant a tree on a street with services, particularly overhead cables, can require unsightly pruning and reduction in canopy. Strategically the new documents will speak to the undergrounding of cables, but the costs associated with this will be large and will likely need to be covered by funds received from local developments such as S7.12 contributions. The allocation for this funding again needs to be supported by Council and accordingly requires diversion of funds away from other much needed infrastructure.

Accordingly given the age and size of trees in the Waverley area, maintaining the existing canopy cover poses a significant challenge, let alone increasing the canopy.

### 3.3 Key risks

The risks associated with delivery in Waverley Council is the potential for certain projects to become politicised in the community and prevent the delivery of the project. One area of strategy development and implementation that will be challenging and runs the risk of becoming a political issue is that of housing. The consultation process in the community strategic plan demonstrated that the community has a strong feeling that recent development has been completed poorly and without adequate

infrastructure. Accordingly this will be a sensitive issue to navigate moving forwards, and it is important that the community is consulted with on this matter.

Another key risk is that the Comprehensive WLEP Review 2021 process will not implement changes efficiently enough to manage changes. A main example of this is the work that Council is undertaking to prepare a Planning Proposal that addresses the loss of commercial floor space in the Bondi Junction B4 Mixed Use Zone. It is imminent that this Proposal will be reported to Council and lodged with the DPE. However many of the sites have already been lost, with Council currently assessing another two Development Applications that seek to remove significant amounts of commercial floor space in favour of residential development.

If these developments are approved by the Sydney Region Planning Panels, Bondi Junction will have lost majority substantial proportion of the remaining commercial floor space. Accordingly the efficiency with which the Planning Proposal is implemented will have a crucial impact on whether Bondi Junction will be able to continue to provide its role as a Strategic Centre.

### 3.4 Key findings

The key finding of this Phase 1 – The Health Check process has been that the vision that the Waverley community expressed in the recently adopted CSP is generally supportive and aligned with the vision in the District Plan for Waverley. Council has already started to prepare and update a number of strategies and plans that reflect actions from the CSP, which align with the actions from the District Plan.

Another finding is that whilst Council has a number of plans, strategies, and policies that aim to deliver the actions, these are spread across many parts of Council, and the communication between teams can be fragmented. As part of this project, it is recommended that a coordinated communication approach is taken to communicate between all teams at ongoing PCG meetings.

## SECTION 4 – Conclusions and Recommendations

This section outlines the key actions or decisions required to inform the preparation of Council's LSPS.

### 4.1 Gap analysis

As discussed previously Waverley Council is well on the way to delivering many of the actions of the District Plan, and where there are gaps, these have been identified through other Council processes including the preparation of the CSP. The key evidence bases, strategies or plans that are to be updated to inform the review of the WLEP are as follows:

Table 2 – Documents to be prepared					
Document	Infrastructure	Liveability	Productivity	Sustainability	Status
Reconciliation Action Plan	•	•			Under review
Waverley Architectural Mapping Project		•			Under preparation
Local Character Statements		•			To be prepared
Bondi Junction Commercial Centre Review			•		Revise data from 2016 - 2018
Housing Strategy + Affordable Housing Strategy		•			Revise into DPE template
Sustainable Visitation Strategy			•		Draft
Smart Cities Strategy	•		•		Under preparation
Social Sustainability Strategy	•	•			Under preparation
Cultural Plan including Aboriginal Cultural Plan		•			Under review
Waverley's Villages and Places		•	•	•	To be prepared
Heritage Review		•			Under review
Open Space and Recreation Plan	•	•		•	Under preparation
Urban Forest Strategy	•	•		•	To be prepared
Coastal Management Program				•	To be prepared
Community Participation Plan	•	•			To be prepared
Climate Change and Adaptation Policy	•	•		•	To be prepared
Development Contributions Plan	•				Review

### 4.2 Priorities for preparation of planning proposal

Given the time pressures of the Bondi Junction Commercial Centre Review and Planning Proposal, this will be a top priority, however as it is advanced it will likely be submitted to DPE as a separate proposal prior to the submission of the comprehensive planning proposal.

The priorities to focus on in the comprehensive review are:

- To continue to implement the actions of the People, Movement and Places Transport Strategy;
- To retain and grow the employment capacity in Bondi Junction;
- To retain the character, services and employment of our local village centres;
- To implement the actions of the Open Space and Recreation Plan and Urban Forest Strategy;
- To implement the actions of the Heritage Review;
- To implement the actions of the Housing Strategy; and
- To implement the actions of the Smart Cities Strategy.



### 4.3 Recommendations

The requirement to undertake a comprehensive review of the WLEP is welcome as it will allow Council to revise and clarify a strategic vision for the area through the LSPS, and to review the current plans and policies that guide development. It is recommended that:

- The documents in Table 2 are prepared and can inform the preparation of the draft LSPS;
- That the attached Community Engagement Strategy is implemented to ensure meaningful community engagement and input;
- That Council support staff to prepare a LSPS and review of the WLEP and WDCP that adequately reflects the desires of the community and the actions of the District Plan.

## SECTION 5 - Appendices

## 5.1 Project Timeline

# Comprehensive WLEP Review 2021

Task Name	Q3			Q4			Q1			Q2			Q3			Q4			Q1			Q2			Q3			Q4			Q1			Q2			Q3			
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
COMPREHENSIVE WLEP REVIEW 2021																																								
PHASE 1 - The Health Check																																								
▣ Deliverables																																								
▣ Project Deliverable 1 - Submission of The Health Check																																								
Review of existing WLEP against District Plan																																								
Engage across Council to review other strategies against District Plan																																								
Report to Strategic Planning and Development Committee Oct																																								
▣ Project Deliverable 2 - Submission of Project Plan																																								
Report to Strategic Planning and Development Committee Oct																																								
Prepare Community Engagement Strategy																																								
▣ Community Engagement - Strategy																																								
Develop Community Engagement Strategy																																								
PHASE 2 - Draft Waverley Local Strategic Planning Statement																																								
▣ Deliverables																																								
▣ Project Deliverable 3 - Submission of draft Waverley Local Strategic Planning Statement																																								
▣ Stage 1 - Scoping																																								
Collation & Background information																																								
Issue Identification																																								
Analysis, synthesis and gap assessment																																								
Vision Setting																																								
Prioritisation																																								
▣ Stage 2 - Testing																																								
Targeted analysis																																								
Strategy development and assessment of options as required																																								
Local Infrastructure Assessment																																								
Undertake Community Engagement to prepare draft LSPS																																								
Prepare Report to Strategic Planning and Development Committee June																																								
Submit draft WLSPS and Local Housing Strategy to DPE																																								
Prepare Draft LSPS for exhibition																																								
▣ Project Deliverable 4 - Completion of Local Housing Strategy and specialist reports																																								
Waverley Local Housing Strategy																																								
Minimum Non Residential FSR Bondi Junction																																								
Waverley's Villages & Places																																								
Heritage Review																																								
Local Character Statements																																								
Cultural Plan including Aboriginal Cultural Plan																																								
Open Space and Recreation Plan																																								
Urban Forest / Canopy Strategy + Green Grid Implementation																																								
Coastal Management Program																																								
Community Participation Plan																																								
▣ Community Engagement - Inception																																								
▣ Community Info Pack																																								
Prepare package																																								
Graphic Design (3 weeks)																																								
Issue to Comms to send out in 1st week December																																								
▣ Community Engagement - Phase 1																																								
▣ Issues Papers + Options Analysis for focus areas																																								
▣ Prepare information package																																								
Graphic Design (4 weeks)																																								
Issue to Comms to send out in February																																								
Public Exhibitions of Specialist Strategies																																								
▣ Community Engagement - Phase 2																																								
Engagement Workshops																																								
PHASE 3 - Final Waverley Local Strategic Planning Statement																																								
▣ Deliverables																																								
▣ Project Deliverable 5 - Submission of final Waverley Local Strategic Planning Statement																																								
▣ Stage 3 - Finalisation																																								
Approval of WLSPS by DPE																																								
Review submissions and implementation options																																								
Finalise WLSPS																																								
Issue to DPE																																								
▣ Community Engagement - Phase 3																																								
Public Exhibition of WLSPS																																								
PHASE 4 - Prepare Planning Proposal																																								

[illegible]

## 5.2 Community Engagement Strategy

# Comprehensive WLEP Review 2021: Engagement Strategy

November 2018 – July 2021

## Contents

Introduction.....	2
Objectives .....	2
Stakeholders .....	2
How we will use the feedback provided .....	3
Action Plan.....	3
Evaluation .....	13

## Introduction

Following the adoption of a Region and District Plan by the NSW Government. It is a legislative requirement for all councils to review the Local Environmental Plan (LEP) and prepare a Local Strategic Planning Statement (LSPS). In March 2018 the NSW Government adopted The Metropolis of Three Cities (Region Plan) and the Eastern City District Plan (District Plan). Waverley Council has one LEP that applies to the whole LGA, the *Waverley Local Environmental Plan 2012* (WLEP). The LSPS is a new legislative requirement, and requires an alignment of the *Waverley Community Strategic Plan* with the District and Region Plans. Council has three years to complete the Comprehensive WLEP Review 2021 project, and one year to complete the *Waverley Local Strategic Planning Statement*.

The LSPS is to include a 20 year vision, identify planning priorities for the area, and explain how these are to be delivered and implemented. The LSPS must contain:

- Context – the basis for strategic planning in the area, having regard to economic, social and environmental matters.
- Planning Priorities – the planning priorities for the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan.
- Actions – the actions required for achieving the planning priorities.
- Implementation – the basis on which council is to monitor and report the implementation of those actions.

In order to ensure the revised WLEP and new LSPS are relevant and consistent with community needs and the District and Region Plan, Council will engage with our whole community to establish the vision and priorities for Waverley.

This strategy outlines the ways in which Council will receive input and involve the community to create the Waverley Community Plan, and ensure all stakeholders can have their say.

## Objectives

- Work with the community to seek input into complex planning issues
- Create avenues for long term community engagement in Council decision making
- Enable the community to provide informed feedback and make informed decisions
- Build strong relationships between Council and the community

## Stakeholders

As outlined in the *Waverley Council Community Engagement Strategy*, our community can broadly be identified as:



- ratepayers
- residents
- business owners
- visitors
- government agencies
- community/non-profit agencies

Within these groups, we have a diverse range of interests, including, but not limited to, arts, environment, recreation, schools.

One of the important ways that Council engages with the community is through the Precincts and Combined Precincts Committee.

This Strategy aims to target a broad cross section of the community, with consideration given to our community demographics as well as age, accessibility, people from culturally and linguistically diverse backgrounds, and Aboriginal and Torres Strait Islanders.

## How we will use the feedback provided

Once consultation is complete and the feedback and data is analysed, Council will:

- Develop the *Waverley Local Environmental Plan 2021*, and other supporting plans such as the *Waverley Development Control Plan 2021* (WDCP), and *Waverley Development Contributions Plan*.
- Develop the *Waverley Local Strategic Planning Statement*.
- Identify ways to ensure the Community Plan remains top-of-mind with Council and its stakeholders

## Timeframe and Action Plan

Community engagement for the Comprehensive WLEP Review 2021 project is segmented into the following phases:

- Inception: Introducing the Project to the community | Early December 2018
- Phase 1 Engagement: Issues Papers and Options Analysis on Themes | Late December 2018 – February 2019
- Phase 2 Engagement: Detailed Discussions based on Themes | March – Early May 2019
- Phase 3 Engagement: Public Exhibition of Waverley Local Strategic Planning Statement | August - October 2019

- Phase 4 Engagement: Public Exhibition of draft WLEP and WDCP | November 2020 – April 2021
- Phase 5 Engagement: Closing the Loop | April 2021 – August 2021

As well as the proposed engagement activities, each phase includes a range of communication tools, such as, but not limited to street banners, posters, social media, word of mouth via stakeholder relationships, notification emails, precincts, and e-newsletters.

Inception: Introducing the Project to the community			
IAP2 Level of Engagement = Inform			
<b>Timeframe</b>	Early December 2018		
<b>Purpose</b>	<ul style="list-style-type: none"> <li>To raise awareness of the project to the community</li> <li>Explain process, including legislative requirements, acknowledge the difficulty of timing over the school holiday period and the timeline of the whole project</li> </ul>		
<b>Engagement Tool</b>	<b>Example Questions Asked</b>	<b>How will information be used?</b>	<b>Audience targeted</b>
<b>Letterbox drop</b>	Main purpose is to communicate the project, and encouraging participation	Build up database and knowledge of how community would like to be contacted and provide feedback on this project and all Council projects.	Residents, business owners, landowners, entire LGA
<b>Council Website</b>	As above	As above	As above
<b>Have Your Say website</b>	As above	As above	As above
<b>Social Media</b>	Invite the community to visit Council's <i>Have Your Say</i> website to view documents	As above	As above
<b>Advertisement</b> Wentworth Courier	Invite the community to visit Council's <i>Have Your Say</i> website to view documents	As above	As above

Phase 1: Issues Papers and Options Analysis on Themes		
IAP2 Level of Engagement = Inform		
<b>Timeframe</b>	Late December 2018 – February 2019	
<b>Purpose</b>	<ul style="list-style-type: none"> <li>• To provide information and inform the community on specific issues</li> <li>• To provide specific options analysis for community feedback</li> </ul>	
<i>Engagement Tool</i>	<i>Example Questions Asked</i>	<i>How will the feedback be used?</i>
<b>Issues Papers with Options Analysis</b> For information only Issues papers will be made available on website and communicated through Social Media, Wentworth Courier, HYS.	<ul style="list-style-type: none"> <li>• Detailed information distributed regarding the four themes:               <ul style="list-style-type: none"> <li>○ Infrastructure &amp; Collaboration</li> <li>○ Productivity</li> <li>○ Liveability</li> <li>○ Sustainability</li> </ul> </li> <li>• Specific options and analysis provided</li> </ul>	Primary – Waverley Local Strategic Planning Statement, vision and priorities.  Secondary – <i>Waverley Local Environmental Plan 2021</i> and <i>Waverley Development Control Plan 2021</i> .

## Phase 2: Detailed Discussions based on Themes

IAP2 Level of Engagement = Inform + Consult + Involve

<b>Timeframe</b>	March – Early May 2019		
<b>Purpose</b>	<ul style="list-style-type: none"> <li>• More detailed information on themes</li> <li>• Focussed workshops about specific questions</li> <li>• Encourage open submissions relating to the themes</li> </ul>		
<b>Engagement Tool</b>	<b>Example Questions Asked</b>	<b>Information received will inform</b>	
<b>Focus groups for world café style discussions</b> Inviting attendance from statistically representative groups of community.	<ul style="list-style-type: none"> <li>• Specific theme/issue related questions, outlined in brief issues paper for each theme</li> <li>• Out of the proposed options in X Issue Paper, which is the most suitable, why?</li> <li>• In the proposed scenarios, what should Council prioritise?</li> <li>• What types of development should be encouraged.</li> <li>• How should we encourage employment, and what types?</li> </ul>	Primary – <i>Waverley Local Strategic Planning Statement</i> , vision and priorities  Secondary – <i>Waverley Local Environmental Plan 2021</i> and <i>Waverley Development Control Plan 2021</i> .	
<b>Short survey on Issues Papers</b> Self-nominated.	As above	As above	
<b>Displays with intercept surveys at community &amp; Council events &amp; locations</b>	As above	As above	
<b>Attending Combined Precinct Meeting</b>	As above	As above	
<b>Council website</b>	As above	As above	
<b>Have Your Say website</b> Submissions from issues papers – both open and on Discussion Questions	As above	As above	
<b>Social Media</b>	As above, with regular updates	As above	
<b>Meetings with stakeholders ie. Youth groups, seniors, community committees, community groups etc.</b>	As above	As above	

<b>Technical working groups</b> To target specific questions within Council and other relevant organisations	Specific, detailed questions relating to relevant theme	Secondary – <i>Waverley Local Environmental Plan 2021</i> and <i>Waverley Development Control Plan 2021</i> .
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### Phase 3: Public Exhibition of Waverley Local Strategic Planning Statement

IAP2 Level of Engagement = Inform + Consult

<b>Timeframe</b>	August - October 2019	
<b>Purpose</b>	<p>To encourage community feedback on all the draft Waverley Local Strategic Planning Statement</p> <p>Questions and engagement activities will invite feedback on:</p> <ul style="list-style-type: none"> <li>• Community vision – does it capture your aspirations for Waverley</li> <li>• CSP goals, strategies and deliverables – do they reflect what you told us?</li> <li>• General feedback on all documents.</li> </ul>	
<b>Engagement Tool</b>	<b>Example Questions Asked</b>	<b>Information received will</b>
<b>Advertisement</b> Wentworth Courier	Invite the community to visit Council's Have Your Say website to view and provide feedback on the draft document.	Provide feedback on Vision – ensuring it matches with the community's aspirations  Assist with fine tuning Planning Priorities and Actions and refine implementation.
<b>Letter to all residents</b>	As above.	As above.
<b>Print Media</b> Mayoral Columns Media Release/Alerts	As above.	As above.
<b>Social Media (with regular updates)</b>	As above.	As above.
<b>Online</b> Council website - carousel E-newsletters	As above.	As above.
<b>Email to community groups and partners</b> Precinct committees Advisory committees Staff email databases	As above.	As above.
<b>Displays at key locations, Council facilities and events</b>	As above.	As above.

<b>Internal Stakeholders</b> Pipeline Yammer	As above	As above.
<b>Have Your Say web page and Have Your Say registered email updates</b>	<ul style="list-style-type: none"> <li>• Did you participate in the initial engagement period for the Waverley Local Strategic Planning Statement?</li> <li>• Vision, planning priorities and actions for implementation – do they reflect what you told us?</li> <li>• Do you think there's anything missing or that needs changing?</li> <li>• General comments invited.</li> </ul>	As above.
<b>Baseline/Benchmark, statistically valid survey</b>	Questions to measure service levels and community satisfaction	Baseline data to measure service levels and community satisfaction



Phase 4: Public Exhibition of draft WLEP and WDCP		
IAP2 Level of Engagement = Inform + Consult		
<b>Timeframe</b>	November 2020 – April 2021	
<b>Purpose</b>	<p>To encourage community feedback on all the draft Waverley Local Environmental Plan 2021 and draft Waverley Development Control Plan 2021.</p> <p>Questions and engagement activities will invite feedback on:</p> <ul style="list-style-type: none"> <li>Proposed development standards and controls.</li> </ul>	
<b>Engagement Tool</b>	<b>Example Questions Asked</b>	<b>Information received will</b>
<b>Advertisement</b> Wentworth Courier	Invite the community to visit Council's Have Your Say website to view and provide feedback on the draft documents.	Provide feedback on the draft provisions.
<b>Letter to all residents</b>	As above.	As above.
<b>Print Media</b> Mayoral Columns	As above.	As above.
<b>Social Media (with regular updates)</b>	As above.	As above.
<b>Online</b> Council website - carousel E-newsletters	As above.	As above.
<b>Email to community groups and partners</b> - Precinct committees - Advisory committees - Staff email databases	As above.	As above.
<b>Have Your Say web page and Have Your Say registered email updates</b>	As above.	As above.

Phase 5: Close the loop		
IAP2 Level of Engagement = Inform		
<b>Timeframe</b>	April 2021 – August 2021	
<b>Purpose</b>	To thank those who participated in the consultation and report back what we heard from the community and how it influenced the process and the documents.	
<b>Engagement Tool</b>	<b>Purpose</b>	<b>Audience</b>
<b>Community Engagement Report</b>	Direct people to Council's website to view the final documents.	All stakeholders.
<b>Web update</b>	As above.	All stakeholders.
<b>Have Your Say update</b>	As above.	All stakeholders.
<b>Email notification to community groups, networks and those registered to Have Your Say</b>	As above.	Community groups, Precincts, networks and those registered to Have Your Say.
<b>Social Media</b>	As above.	All stakeholders.
<b>Council e-news</b>	As above.	Those registered for Council e-news.
<b>Council page of Courier and Beast</b>	As above.	All stakeholders.

## Evaluation

Council will use a variety of methods to evaluate this engagement strategy. These include:

- Relevancy of engagement methods appropriate to the target group
- Verbal and written feedback from all stakeholders on the effectiveness of the engagement activities
- Participation levels in engagement activities (number of participants)
- Achieve the identified engagement objectives within this strategy
- Inclusive community representation

These evaluation results will be used to improve future engagement strategies and methods as a way to learn from our experiences.

## 5.3 Infrastructure and collaboration – Health Check Table

Action	Considerations & degree of compliance (1-5)	Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council’s Plans or Policies that address the Action	
Direction: A city supported by infrastructure					
Planning Priority E1: Planning for a city supported by infrastructure					
Objective 1 – Infrastructure supports the three cities					
Objective 2 – Infrastructure aligns with forecast growth					
Objective 3 – Infrastructure adapts to meet future needs					
Objective 4 – Infrastructure use is optimised					
1. Prioritise infrastructure investments to support the vision of A Metropolis of Three Cities.	What are the projects identified in Future Transport 2056 in your LGA: i) completed; ii) In progress; iii) In planning. How will these projects affect your strategically important local places and centres? What are the timeframes for this investment?	4	<p>Future Transport 2056 does not address cycleways. There are (i) few completed (ii) none funded by state govt in 2018-19 (iii) none in planning by state govt. Council will continue to work with the working group established as a result of the PMP.</p> <p>Waverley Council is leading the ‘Mobility as a Service’ strategy which aims to improve transport connections and user experience across the District.</p> <p>Future Transport 2056 and the District Plan identify a "City serving transit corridor" to Bondi Beach but doesn't specify what this is. No case study has been shown to councils. Council supports rapid bus but needs immediate and long term plans.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"><li>• Improve public transport connectivity between centres</li><li>• Increase tree canopy</li><li>• Develop projects to implement the Green Grid projects</li></ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>7.1. Undertake long-term maintenance and renewal of Council assets that meet community expectations and statutory obligations</p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs</p>	<ul style="list-style-type: none"><li>• Waverley's People, Movement and Places (2017) (PMP)</li><li>• Long Term Financial Plan (LTFP)</li><li>• Development Contributions Plan</li></ul>
2. Sequence growth across the three cities to promote north-south and east-west connections.	What are the key city shaping and city serving transport infrastructure connections in the LGA? Which are the key east-west and north-south connections Where are improvements to these connections planned?	4	<p>Improve bus connectivity and services within the area, particularly between centres. This includes along Bondi Road, Old South Head Road, Carrington Road, and between Bondi Beach and Rose Bay.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"><li>• Improve public transport connectivity between centres</li></ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>6.1. Provide a wide range of transport options so people can easily travel</p>	<ul style="list-style-type: none"><li>• Waverley's People, Movement and Places (2017) (PMP)</li><li>• Long Term Financial Plan (LTFP)</li><li>• Bondi Junction Complete streets Projects</li></ul>

Action	Considerations & degree of compliance (1-5)	Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council's Plans or Policies that address the Action
	<i>Which places would this infrastructure investment influence or change?</i>	<ul style="list-style-type: none"> <li>Build extensive regional network of separated cycleways.</li> </ul>	within and beyond Waverley	
3. Align forecast growth with infrastructure.	<i>What type of infrastructure plan is in place across the LGA? What portion of forecast growth does it account for (0-5, 6-10 year housing and job targets or 20 year district housing targets)? Does Council have any infrastructure need assessments or investment strategies? What analysis is required to identify additional infrastructure that will be needed to align with future growth (0-5, 6-10 year housing and job targets or 20 year district housing targets)? What are the opportunities and challenges associated with planning and delivery of local infrastructure? What are the opportunities and challenges associated with planning and delivery of state infrastructure?</i>	<p>3</p> <p>Regional Inner Sydney Cycleway network is identified on the Infrastructure Australia Priority List, but no public announcement from TfNSW about its support or funding for this network.</p> <p>Waverley and Woollahra Councils are working together to find a location for a new public high school for the eastern suburbs.</p> <p>Council is working on the project 'Rowe Street and Bondi Junction Transport Interchange' which will see the upgrade of the transport interchange and additional commercial floor space for the centre.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>Work together with Education, and Woollahra Council to deliver a new public high school to service the Eastern Beaches.</li> <li>Investigate options to improve Council's public and community facilities such as libraries, community centres, arts and cultural centres.</li> <li>Improve public transport connectivity between centres</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>6.1. Provide a wide range of transport options so people can easily travel within and beyond Waverley</p> <p>7.1. Undertake long-term maintenance and renewal of Council assets that meet community expectations and statutory obligations</p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs</p>	<ul style="list-style-type: none"> <li>Bondi Junction Green Infrastructure Masterplan</li> <li>Waverley's People, Movement &amp; Places</li> <li>Open Space and Recreation Plan (being prepared)</li> <li>Development Contributions Plan</li> <li>Planning Agreement Policy</li> <li>Strategic Asset Management Plan (to maintain existing infrastructure)</li> <li>Smart Cities Strategy (being prepared)</li> </ul>
4. Sequence infrastructure provision using a place-based approach.	<i>In places where infrastructure delivery (both state and local) will occur, what is the timeline for delivery? Are there</i>	<p>3</p> <p>Eastern Suburbs Cycleway Link between Bondi Junction and parklands along Moore Park Rd has received renewed funding commitment.</p>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p>	<ul style="list-style-type: none"> <li>Planning Agreement Policy</li> <li>Bondi Junction Complete Streets Project</li> </ul>

Action	Considerations & degree of compliance (1-5)	Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council's Plans or Policies that address the Action
	<i>places in the LGA where Council owns land which might be used to leverage the provision of infrastructure by providing development opportunities or other incentives? How does Council plan for delivering renewal of places that benefit from infrastructure investment?</i>	<p>VPA funds currently collected within Bondi Junction are directed towards the Complete Streets project to deliver improved streetscapes and cycleways.</p> <p>Council is working to prepare a Knowledge and Innovation Hub in Bondi Junction to support employment.</p> <p>Campbell Parade upgrade project is underway to improve the streetscape and public domain.</p> <p>Local village public domain upgrades – the Village Centres Public Domain Technical Manual is currently under review.</p> <p>Grow tree canopy. Council currently has a Tree Management Policy, which is to be updated to include Canopy targets and funding mechanisms for tree replacement.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Maintain and increase tree canopy in public and private domain.</li> <li>• Continue to collect contributions to fund upgrades to amenities and facilities where there is growth.</li> <li>• Review S7.12 contribution increase in Bondi Junction.</li> <li>• Collect funds to invest in development of Knowledge and Innovation Hub.</li> <li>• Improve the public domain in Waverley's centres.</li> </ul>	<p>6.1. Provide a wide range of transport options so people can easily travel within and beyond Waverley</p> <p>7.1. Undertake long-term maintenance and renewal of Council assets that meet community expectations and statutory obligations</p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs</p>	<ul style="list-style-type: none"> <li>• Waverley's People, Movement and Places</li> <li>• Strategic Asset Management Plan</li> <li>• Tree Management Policy</li> <li>• Village Centres Public Domain Technical Manual</li> </ul>

Action	Considerations & degree of compliance (1-5)		Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council's Plans or Policies that address the Action
5. Consider the adaptability of infrastructure and its potential shared use when preparing infrastructure strategies and plans.	<i>What are some key emerging infrastructure needs or key places with specific infrastructure needs that might benefit from innovative infrastructure provision? How can infrastructure innovations such as shared use and adaptability otherwise benefit your community? What are other infrastructure innovations relevant to the LGA?</i>	2	<p>Council is investigating the re-purposing or sharing of golf courses and some private school ovals/facilities to increase accessibility to outdoor space and recreation facilities. This will be covered in the Open Space and Recreation Plan.</p> <p>Many schools in the area already utilise public open spaces for sports events.</p> <p>Schools and Hospitals to be retained and grow. Council has many SP2 Zones that are important to ensure that infrastructure is maintained to service the area.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Work with Education and schools to share facilities.</li> <li>• Protect SP2 Zones to ensure infrastructure is maintained to service area.</li> <li>• Investigate re-purposing or sharing of golf courses and public school facilities for public use.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b> N/A</p>	<ul style="list-style-type: none"> <li>• Waverley's People, Movement and Places</li> <li>• Community Strategic Plan</li> <li>• Mobility as a Service project (underway)</li> <li>• Smart Cities strategy (draft)</li> <li>• Open Space and Recreation Plan (under preparation)</li> </ul>
6. Maximise the utility of existing infrastructure assets, and consider strategies to influence behaviour changes, to reduce the demand for new infrastructure, including supporting the development of adaptive and flexible regulations to allow decentralised utilities.	<i>Does Council identify and promote opportunities for shared use of infrastructure and strategies for the adaptability of infrastructure over time? What infrastructure assets have capacity for increased use? What behaviour changes would reduce demand for infrastructure in your LGA? What initiatives can be</i>	3	<p>Automated Vehicle - Council supports converting underground/undercroft car parking spaces in future to other uses, however this should not be an excuse for poor urban design outcomes today, and there is no guarantee that car ownership will reduce in future with Automated Vehicles unless there is strong push for shared ownership models.</p> <p>Shared vehicles and mobility needs to be strongly encouraged using a wide range of levers: empty-vehicle km pricing, parking restrictions, incentives for ride-share etc.</p>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>7.1. Undertake long-term maintenance and renewal of Council assets that meet community expectations and statutory obligations</p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet</p>	<ul style="list-style-type: none"> <li>• Strategic Asset Management Plan</li> <li>• Environmental Action Plan</li> <li>• Bondi Junction Green Infrastructure Masterplan</li> <li>• Flood Study (being prepared)</li> </ul>

Action	Considerations & degree of compliance (1-5)		Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council's Plans or Policies that address the Action
	<i>undertaken to facilitate these opportunities?</i>		<p>Council has prepared the Bondi Junction Green Infrastructure Masterplan to assist the transition of Bondi Junction into a low carbon high efficiency precinct. The plan features implementation methods, one being to work with landowners in RFBs to reduce power and water consumption.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>Implement programs that assist the transition of Bondi Junction into a low carbon high efficiency precinct.</li> <li>Support transitions of public car parks for other uses.</li> </ul>	current and future community needs	
<b>Direction: A collaborative city</b>					
Planning Priority E2: Working through collaboration					
Objective 5 - Benefits of growth realised by collaboration of governments, community and business.					
7. Identify, prioritise and deliver Collaboration Areas.	<i>Is there a Collaboration Area progressing in the LGA, and if so, how is informing the LEP Review? If not, have you identified possible future Collaboration Areas?</i>		NA		
<b>Implementation</b>					
Planning Priority E22: Monitoring and reporting on the delivery of the Plan					
78. Develop performance indicators in consultation with state agencies and councils that ensure the 10 Directions to inform inter-agency, State and	<i>Does Council collate any data number of trips and length of trips to your metropolitan centres/clusters?</i>	3	<p>Council does not collect any, but has access to the following:</p> <ul style="list-style-type: none"> <li>NSW Household Travel Survey</li> <li>Bi-annual cycling participation survey</li> <li>RMS vehicle data</li> <li>Census data</li> <li>Some Opal data from TfNSW.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b> Reporting in line with IP&amp;R framework. Council</p>	<ul style="list-style-type: none"> <li>Waverley Community Strategic Plan 2018-2029</li> <li>Waverley Delivery Plan 2018-2021</li> <li>Environmental Action Plan</li> </ul>



Action	Considerations & degree of compliance (1-5)		Discussion and potential priorities for the LSPS?	WLEP or CSP Provision?	Council's Plans or Policies that address the Action
local government decision-making.	<i>Does Council collate data in relation to use of public resources such as open space and community facilities?</i>	2	<ul style="list-style-type: none"> <li>• Pedestrian counts</li> <li>• Leases, bookings, etc. on community and rec facilities</li> <li>• Hello Bondi website and app, SkyFi Analytics (demographic info)</li> <li>• Public wifi also generates locational information.</li> </ul>	will align many metrics between LSPS and CSP.	<ul style="list-style-type: none"> <li>• Auditor financial statements 2017/2018 soon – trends in annual reports</li> <li>• Strategic Asset Management Plan</li> <li>• Physical inspections</li> </ul>
	<i>Does Council use any existing infrastructure performance monitoring indicators that might be relevant at a District or regional level?</i>	3	<ul style="list-style-type: none"> <li>• NSW Household Travel Survey</li> <li>• Bi-annual cycling participation survey</li> <li>• RMS vehicle data</li> <li>• Census data</li> <li>• Service level agreements – based on community consultation</li> <li>• Condition assessments</li> </ul>		
	<i>Has Council identified any infrastructure indicators?</i>	4	<ul style="list-style-type: none"> <li>• Kilometres of separated cycleway infrastructure</li> <li>• Service level agreements – based on community consultation</li> <li>• Condition assessments</li> </ul>		
	<i>Does council share the above monitoring results with other councils or state agencies?</i>	4	<ul style="list-style-type: none"> <li>• Aiming to share on Open Source data platform (partnering with TfNSW and federal government)- Project 'Mobility 2.0' - Mobility as a Service</li> <li>• Shared with NSW Govt – IP&amp;R framework &amp; Annual Audits</li> </ul>		

## 5.4 Liveability – Health Check Table

Action	Considerations & degree of compliance (1-5)	Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action	
Direction: A city for people					
Planning Priority E3: Providing Services and social infrastructure to meet peoples changing needs					
Objective 6 - Services and infrastructure meet communities' changing needs.					
8. Deliver social infrastructure that reflects the needs of the community now and in the future.	<i>Does Council expect any significant demographic changes within any particular age cohorts, cultural groups or geographic areas and what are the implications for services and infrastructure provision?</i>	3	<p>Ensure adequate provision of open space and facilities for social and active recreation.</p> <p>Waverley LGA not only services the local community, but many facilities and public places service Greater Sydney, such as Queens Park sports fields, and Bondi, Tamarama and Bronte beaches. Accordingly it is important for Waverley to continue to allocate resources to care for and manage this social infrastructure. Council is preparing an Open Space and Recreation Plan to ensure that the quantity and quality of the open space in Waverley is sufficient.</p> <p>Support the ongoing operation of health infrastructure around Bondi Junction and near Randwick Health and Education Precinct. Retain SP2 Zoning and encourage health and wellness related uses in Bondi Junction, Charing Cross and Bronte.</p> <p>Work with NSW Department of Education to identify locations for and deliver a new secondary school.</p> <p>Council is undertaking a number of projects involving upgrades to its community facilities including:</p> <ul style="list-style-type: none"><li>• Bondi Pavilion Upgrade Project – upgrade the building fabric and improve the provision of services.</li><li>• Library and Library Plan.</li><li>• Boot Factory Project / Seniors Centre Healthy Ageing.</li><li>• Updates to Plans of Management.</li></ul>	<p><b>WLEP:</b> Land Use Zoning. Retain SP2, RE1 and RE2 zones.</p> <p><b>CSP:</b></p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs</p>	<ul style="list-style-type: none"><li>• Open Space and Recreation Plan (being prepared)</li><li>• Demographic projections and demand studies have been carried out regarding the need for a new public secondary school for the area</li><li>• Cultural Plan (ex and updated)</li><li>• Disability Inclusion Action Plan</li><li>• Plans of Management for community facilities and open spaces.</li><li>• Urban Interventions Framework (draft)</li><li>• Social Sustainability Framework (under preparation)</li></ul>

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
			<p>Council is undertaking the local village centres public domain upgrades to provide high quality public places, and regularly implements temporary urban interventions to improve places.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Retain SP2, RE1 and RE2 zonings and where possible acquire additional land to provide infrastructure.</li> <li>• Continue to upgrade Council's facilities for public use.</li> <li>• Investigate mechanisms to encourage health related uses in Bondi Junction and other areas near the Randwick Health and Education Precinct.</li> </ul>		
9. Optimise the use of available public land for social infrastructure.	<i>Is provision for the current need for services and social infrastructure reflected in local policies and plans, including Contributions Plans? Are they being delivered to expectations?</i>	2	Demographic analysis has been undertaken to determine the need for a secondary school, as well as aged care and seniors living facilities. The barriers and challenges are acquiring land and encouraging private operators (health/seniors) to continue to operate in the area.	<p><b>WLEP:</b> Land Use Zoning. Retain SP2, RE1 and RE2 zones.</p> <p><b>CSP:</b></p> <p>7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs</p>	<ul style="list-style-type: none"> <li>• Waverley Contributions Plan 2006</li> <li>• Waverley Planning Agreement Policy</li> <li>• Capital works budget and Long Term Financial Plan</li> <li>• Open Space and Recreation Plan (being prepared)</li> <li>• Waverley Events Policy</li> <li>• The shared use of sport and recreation facilities is being considered in the OSRP</li> <li>• Demographic study into Ageing in place –</li> </ul>
	<i>What analysis is required to identify additional services and social infrastructure that will be needed to align with future growth in the short, medium and longer term? What are the barriers and challenges for planning and delivery?</i>	2	<p>Barriers and challenges include high land prices, lack of funding opportunities from State Government to deliver schools.</p> <p>Engage in discussions with NSW Department of Education, as well as schools and potential community groups.</p> <p>The contributions plan and process of collecting contributions from development applications to fund infrastructure needs to be reviewed. This should be an action from the LSPS but not part of the review.</p>		
	<i>Do the recreation and cultural assets in the LGA cater to the full range of</i>	2			

Action	Considerations & degree of compliance (1-5)	Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
	<i>different age and cultural groups? Are there demographic or cultural groups with additional different or changing demands that need to be catered for?</i>	Contributions from S7.12 are limited in what they can achieve, however Waverley's Planning Agreement Policy has successfully secured much larger contributions for public domain works (90%) and affordable housing (10%). Council submitted a request to increase the S7.12 rate in Bondi Junction a number of years ago.		<p>needs to be updated with new data.</p> <ul style="list-style-type: none"> <li>• Department of Education Guidelines about Public School facilities</li> <li>• Disability inclusion access plan</li> </ul>
	<i>Does Council identify and promote opportunities for co-location of schools, youth and health services, child care, aged care, libraries, community and cultural facilities, parks and recreation? How can Council facilitate these opportunities? What are the barriers and challenges?</i>	<p>Many schools, services and community facilities are already co-located in the Waverley area.</p> <p>Council provides many direct services in the form of a senior's centre, healthy ageing, funding for community service organisations, and partnerships with other organisations. Fundamental side of bringing it all together.</p> <p>Council has a social housing program for over 55s. This is a key long term planning issue.</p>		
	<i>What opportunities are there for joint and shared use of schools, community facilities, sport and recreation facilities, open space and streets? What initiatives can be undertaken to facilitate these opportunities?</i>	<p>Funding community organisation to look into alternate models of housing such as 'home share.'</p> <p>Community planning and profile, currently underway – Targeted community profile, older/renters/students/youth etc.</p> <p>Co-location has been a key recommendation of recent reports.</p>		
	<i>What are the specific initiatives of Council to address the needs of the ageing population? How will you improve opportunities for ageing in community? What are the barriers and challenges to</i>	<p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Review Development Contributions Plan and Planning Agreement Policy.</li> </ul>		

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
	<i>planning and delivery? Specifically in relation to local accessibility to transport, services and health care, universal design and access to aged and frail aged care that allow older people to remain in their community?</i>		<ul style="list-style-type: none"> <li>Lobby DPE for increased S7.12 contributions in centres.</li> <li>Open Space and Recreation Plan to investigate sharing of public land.</li> <li>Retain existing schools, services and community facilities and increase social connections and arrangements between them.</li> <li>Retain SP2, RE1 and RE2 zonings and where possible acquire additional land to provide infrastructure.</li> </ul>		
Planning Priority E4: Fostering healthy, creative, culturally rich and socially connected communities					
Objective 7 - Communities are healthy, resilient and socially connected.					
Objective 8 - Greater Sydney's communities are culturally rich with diverse neighbourhoods.					
Objective 9 - Greater Sydney celebrates the arts and supports creative industries and innovation.					
10. Deliver healthy, safe and inclusive places for people of all ages and abilities that support active, resilient and socially connected communities by:	<i>Where are the safe walking and cycling links to local schools, local centres, recreation and community facilities? What actions has Council taken to encourage greater use of these connections? or to enhance and expand them?</i>	3	<p>Council undertook the Green Links project in 2010 to promote active transport along specific routes particularly between Bondi Junction and Bondi, Tamarama and Bronte Beaches. These routes have increased street tree plantings and signage.</p> <p>Council currently has some community gardens, and farmers markets at Bondi Junction and Bondi Beach to promote access to healthy fresh food. Local fresh food production is unlikely to occur on a large scale in the Waverley area due to the urban density and natural landscapes that are protected.</p> <p>Education programs about growing food on balconies have been run through the council and many community groups are quite active in this area.</p> <p>A gap is a strategy on how to deliver the urban tree canopy, connecting the green grid and the existing</p>	<p><b>WLEP:</b> Land Use Zoning. Retain SP2, RE1 and RE2 zones.</p> <p><b>CSP:</b></p> <p>2.1.Create a resilient, caring and cohesive community</p> <p>2.1.1 Provide a range of needs-based, flexible and accessible services, buildings and facilities</p> <p>2.2. Nurture a safe, healthy and well-connected community that embraces challenges and has the resilience to adapt to change</p>	<ul style="list-style-type: none"> <li>People, Movement and Places</li> <li>DIAP</li> <li>SAMP – maintain assets</li> <li>Waverley public gardening policy</li> <li>Local connections program</li> <li>Community Grants Program</li> </ul>
<ul style="list-style-type: none"> <li>a. providing walkable places at a human scale with active street life</li> <li>b. prioritising opportunities for people to walk, cycle and use public transport</li> <li>c. co-locating schools, health, aged care, sporting and cultural facilities</li> <li>d. promoting local access to healthy fresh food</li> </ul>	<i>What future initiatives can be taken to enhance and build on safe walking and cycling links to local schools, local centres, and recreation and community facilities? How do these initiatives relate to those you identified above in relation to enhancing co-</i>	3			

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
and supporting local fresh food production.	<i>location of facilities and services? What are the barriers and challenges to planning and delivery?</i>		<p>Green Links to promote active transport through the LGA.</p> <p>Many schools, health, aged care, sporting and cultural facilities are already co-located throughout the area. Council does aim to promote the retention of these hubs and better connect them through public and active transport initiatives.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Prepare a Village Centres Strategy.</li> </ul>	2.2.2. Manage and regulate public places to achieve safe and healthy lifestyles	
11. Incorporate cultural and linguistic diversity in strategic planning and engagement.	<p><i>What actions has Council taken to strengthen the economic self-determination of Aboriginal communities? How does Council engage and consult with Local Aboriginal Lands Councils to better understand and support their economic aspirations as they relate to land use planning? What actions or initiatives can enhance these outcomes?</i></p>	2	<p>Council has a Reconciliation Action Plan and a multicultural advisory committee that we consult, however a more concerted effort to engage with the local Aboriginal community through the planning and place making process could be made.</p> <p>Council offers opportunities for employment through assistance programs.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Assist the NSW Government to develop the Ochre Grid by undertaking a project to map and interpret the Aboriginal heritage of the area in the public domain.</li> <li>• Ensure the Local Aboriginal Land Council is consulted through the LSPS and LEP review process.</li> </ul>	<p><b>WLEP:</b> N/A.</p> <p><b>CSP:</b></p> <p>1.1.2. Deliver a dynamic library service that enriches lives by providing a means of social and cultural interaction</p>	<ul style="list-style-type: none"> <li>• Reconciliation Action Plan – under preparation</li> <li>• Multicultural Advisory Committee</li> <li>• The Library has resources for other languages</li> <li>• TIS – translation and interpreting service</li> <li>• Events for different groups in Cultural Plan</li> <li>• Harmony Day</li> <li>• La Perouse Land Council</li> <li>• Eastern Region Local Government Aboriginal and Torres Strait Island Forum</li> <li>• Bronte House Aboriginal Heritage Assessment (2015)</li> </ul>

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					<ul style="list-style-type: none"> <li>Bondi Basin Master Plan 2007</li> </ul>
12. Consider the local infrastructure implications of areas that accommodate large migrant and refugee populations.		N/A	<p>Waverley has always had a large transient population, which can at peak times put strain on existing transport and open space infrastructure. To ensure this visitation is managed effectively, a Sustainable Visitation Strategy is being developed.</p> <p>A key issue with the large transient population is illegal dumping of waste and furniture when moving house. This is an on-going issue for Council and the community.</p> <p>Waverley also has large communities with specific cultural backgrounds which are supported through various cultural programs and community groups. Many of the religious and educational institutions in the area support these communities.</p>	<p><b>WLEP:</b> N/A.</p> <p><b>CSP:</b></p> <p>N/A</p>	<ul style="list-style-type: none"> <li>Sustainable Visitation Strategy (draft)</li> </ul>
13. Strengthen the economic self-determination of Aboriginal communities by engagement and consultation with Local Aboriginal Land Councils to better understand and support their economic aspirations as they relate to land use planning.		1	<p>Conservation Management Plans are consulted with the Local Aboriginal Land Councils as part of process.</p> <p>Elsa Dixon Program training encourages education and employment training.</p> <p>Council has been developing a signage strategy that relates indigenous information in the public domain.</p> <p>Aboriginal Heritage Study will form part of the upcoming Heritage Review.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>Assist the NSW Government to develop the Ochre Grid by undertaking a project to map and interpret the Aboriginal heritage of the area in the public domain.</li> </ul>	<p><b>WLEP:</b> Schedule 5.</p> <p><b>CSP:</b></p> <p>2.2.1 Facilitate social inclusion and neighbourhood programs to strengthen community connections</p> <p>2.3. Strengthen people's inclusion in community life, promote diversity and celebrate Aboriginal and Torres Strait Islander culture past, present and future</p> <p>2.3.1 Improve access, participation and inclusion for everyone</p>	<ul style="list-style-type: none"> <li>Reconciliation Action Plan – under preparation</li> <li>Multicultural Advisory Committee</li> <li>The Library has resources for other languages</li> <li>TIS – translation and interpreting service</li> <li>Events for different groups in Cultural Plan</li> <li>Harmony Day</li> <li>La Perouse Land Council</li> <li>Aboriginal Services Group – La Perouse</li> </ul>

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
			<ul style="list-style-type: none"> <li>Regularly review colonial and aboriginal heritage register (WLEP Schedule 5 and State).</li> <li>Investigate methods to make data accessible, engaging and up to date.</li> </ul>		<p>Government Interagency</p> <ul style="list-style-type: none"> <li>Eastern Region Local Government Aboriginal and Torres Straight Island Forum</li> </ul>
<p>14. Facilitate opportunities for creative and artistic expression and participation, wherever feasible with a minimum regulatory burden, including:</p> <ol style="list-style-type: none"> <li>arts enterprises and facilities, and creative industries</li> <li>interim and temporary uses</li> <li>appropriate development of the night-time economy.</li> </ol>	<p><i>Where are the hotspots of social connectors (i.e. social infrastructure and other places such as centres and sporting and recreational clubs that foster social connections and build social networks within the community)?</i></p> <p><i>What analysis is required to identify initiatives and locations to enhance accessibility to these places and facilities? How will demographic change and future growth affect demand and access to these facilities?</i></p>	3	<p>Bondi Beach and Bondi Junction are the two key centres within Waverley LGA that regularly foster larger events.</p> <p>Bondi Junction lacks regular night time activity. Council has developed an activation strategy to encourage and support a range of night time activities that are family friendly to promote the local economy and to make Bondi Junction more vibrant.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>Continue to support the night-time economy in Bondi Beach and Bondi Junction.</li> <li>Continue to support artists and creatives through cultural programs.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>1.1 Facilitate opportunities that recognise Waverley's unique place in the Australian contemporary cultural landscape</p> <p>1.1.1 Develop and implement a Cultural Plan for Waverley that delivers a wide range of integrated cultural activities</p> <p>1.1.3. Provide a program of recreational and entertainment events that balances community and visitor expectations</p> <p>1.2.2. Plan and deliver a range of cultural heritage activities that inspire creativity, build participation and create learning opportunities</p>	<ul style="list-style-type: none"> <li>Bondi Junction Evening Culture and Entertainment Strategy</li> <li>Urban Intervention Framework and Pilot projects</li> <li>Creative Lighting Strategy (draft)</li> <li>Artist in residence program</li> <li>Grants programs</li> </ul>
15. Strengthen social connections within and between communities through better	<i>Are there places with potential for greater co-location or improved accessibility to social</i>	3	Waverley and Randwick Councils have prepared a Disability Inclusion Framework and Action Plan to enhance accessibility throughout Waverley.	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p>	<ul style="list-style-type: none"> <li>Disability Inclusion Framework and Action Plan</li> </ul>



Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
understanding of the nature of social networks and supporting infrastructure in local places.	<i>connectors which should be further investigated?</i>		Council's Community Engagement Strategy includes strategies to encourage engagement with culturally diverse communities. Council is required to develop a Community Participation Plan which will aim to ensure inclusivity in planning.	<p>1.1 Facilitate opportunities that recognise Waverley's unique place in the Australian contemporary cultural landscape</p> <p>1.1.2. Deliver a dynamic library service that enriches lives by providing a means of social and cultural interaction</p> <p>2.1.1 Provide a range of needs-based, flexible and accessible services, buildings and facilities</p> <p>2.1.2. Provide and manage social and affordable rental housing, community venues and facilities</p> <p>2.3.1 Improve access, participation and inclusion for everyone</p>	<ul style="list-style-type: none"> <li>• Bondi Junction Evening Culture and Entertainment Strategy</li> <li>• Placemaking through local connections program – with officer</li> <li>• Multicultural Advisory Committee</li> <li>• Social Sustainability Framework (to be prepared)</li> <li>• Community Development – allocated officers</li> </ul>
	<i>What analysis is required to identify opportunities to achieve more universal design?</i>	2			
	<i>What actions has Council taken to enhance accessibility, inclusion and safety for children, older people and people with a disability? What are the barriers and challenges to planning and delivery?</i>	3	<p>The Bondi Junction Evening Culture and Entertainment Strategy aims to improve the night time economy and encourage and support creative events.</p> <p>Council is developing a Knowledge and Innovation Hub in Bondi Junction. This extends to include the Mill Hill Centre, the redevelopment of the Boot Factory, and the Library. The Bondi Pavilion is another community hub that is in the plans to be upgraded to ensure the social infrastructure that supports the community continues to be provided.</p> <p>Caring Waverley provides Youth and Aged services to continue to assist and connect these groups of our community.</p> <p>Waverley has two housing programs:</p> <ul style="list-style-type: none"> <li>• Waverley Community Living Program and Housing</li> <li>• Social and Seniors Housing and Affordable Housing</li> </ul> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Prepare a Community Participation Plan to clearly communicate to the community how and when they can be involved in planning processes.</li> </ul>		
	<i>Does the Community Participation Plan include strategies for enhancing engagement with culturally diverse communities? What analysis is required to identify how the participation of culturally diverse communities can be enhanced?</i>	3			
	<i>Has Council identified measures that can reduce the regulatory burden for arts, creative and temporary uses as well as the night time economy where appropriate? What analysis is required to identify the places or initiatives appropriate for the LGA?</i>	4			

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	<i>What measures can you take to make temporary and minimal impact events and development easier for arts, creative and the night time economy? What are the barriers and challenges to planning and delivery</i>	4	<ul style="list-style-type: none"><li>Maintain and upgrade existing community services and facilities.</li><li>Investigate a Knowledge and Innovation Hub in Bondi Junction to provide employment and social connection opportunities.</li><li>Review the LEP to facilitate temporary and low impact events and other changes that foster the arts, create and night-time economy.</li></ul>		
	<i>Has Council identified opportunities or a location(s) for a creative industry hub where artists and makers can live, work, exhibit, sell and learn locally?</i>	2			
Direction: Housing the city					
Planning Priority E5: Providing housing supply, choice and affordability with access to jobs, services and public transport					
Objective 10 – Greater housing supply					
Objective 11 – Housing is more diverse and affordable					
16. Prepare local or district housing strategies that address the following: a. the delivery of five-year housing supply targets for each local government area b. the delivery of 6-10 year (when agreed) housing supply targets for each local government area c. capacity to contribute to the longer term 20-year strategic housing target for the District	<i>Has Council analysed 2016 census information and recent population projections for the LGA to determine demographic characteristics and future housing needs?</i>	4	<p>Council has prepared a draft Housing Strategy. Using the template provided by the Department of Planning &amp; Environment, the strategy will be updated with 2016 Census data and finalised.</p> <p>Council is investigating how the new Low Rise Medium Density Housing Code will likely impact the housing capacity within Waverley. Council will review the existing controls for subdivision</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"><li>Prepare a Housing Strategy, including an Affordable Housing Strategy.</li><li>Review Development Contributions Plan and Planning Agreement Policy.</li></ul>	<p><b>WLEP:</b> Review</p> <ul style="list-style-type: none"><li>Land Use Zoning</li><li>FSR capacity in residential areas</li><li>Height in residential areas</li><li>Clause 4.1 – Minimum subdivision lot size</li></ul> <p><b>CSP:</b></p> <p>2.1.2. Provide and manage social and affordable rental housing, community venues and facilities</p>	<ul style="list-style-type: none"><li>Waverley Housing Issues Paper</li><li>Low Rise Medium Density Housing Code (NSW Policy)</li></ul>

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d. the housing strategy requirements outlined in Objective 10 of A Metropolis of Three Cities that include: <ul style="list-style-type: none"> <li>i. creating capacity for more housing in the right locations</li> <li>ii. supporting planning and delivery of growth areas and planned precincts as relevant to each local government area</li> <li>iii. supporting investigation of opportunities for alignment with investment in regional and district infrastructure</li> <li>iv. supporting the role of centres.</li> </ul>			<ul style="list-style-type: none"> <li>• Lobby DPE for increased S7.12 contributions in centres.</li> </ul>	5.1. Facilitate and deliver well-designed, accessible and sustainable buildings and public places that improve the liveability of existing neighbourhoods  5.1.1 Facilitate and enable a range of housing options and other land uses  5.1.2. Ensure new development maintains or improves the liveability and amenity of existing neighbourhoods	
17. Prepare Affordable Rental Housing Target Schemes following development of implementation arrangements.	<i>Has Council identified a need to provide affordable housing developments?</i>	4	The Waverley Affordable Housing Program is reliant on funds from Planning Agreements and is not providing enough affordable housing. Other avenues to provide affordable housing need to be considered. 10% of all planning agreement contributions are placed towards Waverley's affordable housing program.  When preparing the final Housing Strategy, Council will prepare an Affordable Housing Strategy.  The Waverley Housing Issues Paper has identified the issues and changing demographics, and identified some capacity under the existing planning controls.	<b>WLEP:</b> N/A  <b>CSP:</b>  2.1.2. Provide and manage social and affordable rental housing, community venues and facilities	<ul style="list-style-type: none"> <li>• Waverley Housing Issues Paper (draft Housing Strategy)</li> <li>• Waverley Planning Agreement Policy</li> <li>• Waverley Architectural Mapping Project</li> <li>• Residential Zoning Review 2009</li> </ul>
	<i>For councils with or developing an Affordable Rental Housing Scheme? What is the level of affordable housing that is set to provide relative to need?</i>	3			
	<i>Has Council identified existing capacity for</i>	3			

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	<i>housing supply under current planning controls? Are there any obstacles/constraints to take up of existing spare dwelling capacity? What is needed to address these obstacles?</i>		<p>This will be expanded through the preparation of the Housing Strategy. Council's housing strategy is to be updated with new data and aligned to the template provided by DPE. The draft Housing Strategy provides scenarios to explore capacity.</p> <p>Waverley LGA does not contain growth areas or priority precincts.</p>		<ul style="list-style-type: none"> <li>Waverley Heritage Review (not yet commenced)</li> </ul>
	<i>Does your LGA contain growth areas and priority precincts? What is the status of these areas? Suggested 4 categories for responses: 1. Zoned with expected development rates already identified; 2. Detail planning underway with a range of housing potential identified (eg. draft strategy prepared); 3. Study area identified - detailed planning yet to be undertaken (eg preliminary scenarios may be understood); 4. Investigation area identified - housing capacity not yet investigated.</i>	NA	<p>Council has not identified local character areas. This will likely be a Planning Priority in the LSPS. To be informed by the Waverley Architectural Mapping Project, Waverley Heritage Review, and Waverley's Villages and Places study.</p> <p>Council does not have a strategy for centres planning outside of Bondi Junction. Currently this is a problem particularly for Bondi Junction Strategic Centre. Council is also receiving planning proposals in centres on key transport corridors for significant uplift. To ensure a consistent vision and strategic approach is applied across the LGA, Council plans to undertake a Villages and Places study.</p> <p>Combined with other studies, such as a Villages and Places study and the Waverley Architectural Mapping Project, the housing strategy will aim to take a place-based approach.</p>		
	<i>Are there any existing or proposed city shaping infrastructure projects in the LGA and how will these influence the location and density of future residential development?</i>	NA	<p>The key growth area has been Bondi Junction Strategic Centre, which has a good level of infrastructure servicing it currently. However with more building completions, the strain on the transport infrastructure will become more evident. Waverley's People, Movement &amp; Places provides a number of priorities for infrastructure investment around Waverley, including</p>		

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	<i>Has Council identified local character areas? Is council planning on incorporating into Local Character Statements, DCP controls, design guidelines and Master Plans?</i>	2		
	<i>How old is Council's Housing Strategy? Does it reflect the 2016 housing demand projections?</i>	4		
	<i>Does Council have a strategy for centres planning? How does Council approach the need to balance housing demand with the role of centres in meeting jobs, retail, servicing, recreation and other needs? i.e the need for housing around centres rather than in them.</i>	1		
	<i>How might the Housing Strategy take a place based approach that addresses the principles and technical aspects outlined in the District Plan?</i>	3		
	<i>Has Council identified city shaping transport corridors, growing/emerging/new centres and other areas with high accessibility? Will</i>	NA		
		<p>the upgrade of the Bondi Junction Transport Interchange.</p> <p>As part of the LSPS process, a Strategic Priorities Map will be created.</p> <p>Council used to have an affordable housing policy, but it is out of date. Council owns 24 affordable dwellings and leases one.</p> <p>Social Housing Council own 46 dwellings, and 8 in partnership arrangements.</p> <p>Council has its own service for people with disabilities, who need specifically designed housing. This is an increasing need.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>Prepare a Housing Strategy including an Affordable Housing Strategy.</li> </ul>		

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	<i>Council investigate long-term supply in association with these areas?</i>				
	<i>Is current growth in housing supported by infrastructure plans? Are there challenges and limitations SPECIFIC to the LGA for the alignment of infrastructure planning and delivery with growth?</i>	3			
	<i>Will Council use a place-based approach to examine the contextual layers and prepare a Strategic Priorities Map similar to Attachment B in the "Local Strategic Planning Statements Guideline for Councils" and the Structure Plan in A Metropolis of 3 Cities?</i>	2			
	<i>Has Council used scenarios to explore capacity for housing and staging of housing delivery?</i>	4			
	<i>Has Council identified a need to provide affordable housing developments?</i>	3			
Direction: A city of great places					
Planning Priority E6: Creating and renewing great places and local centres, and respecting the District's heritage					
Objective 12 – Great places that bring people together					
Objective 13 – Environmental heritage is identified, conserved and enhanced					

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<p>18. Using a place-based and collaborative approach throughout planning, design, development and management, deliver great places by:</p> <ul style="list-style-type: none"> <li>a. prioritising a people-friendly public realm and open spaces as a central organising design principle</li> <li>b. recognising and balancing the dual function of streets as places for people and movement</li> <li>c. providing fine grain urban form, diverse land use mix, high amenity and walkability, in and within a 10-minute walk of centres</li> <li>d. integrating social infrastructure to support social connections and provide a community hub</li> <li>e. recognising and celebrating the character of a place and its people.</li> </ul>	<p><i>Is Council's Heritage Study and LEP heritage list up to date?</i></p>	<p>3</p> <p>Council will shortly undertake a Heritage Study to review the LEP list.</p> <p>Council undertook in 2006 a village centres strategy to inform infrastructure investment and priorities. This strategy will be reviewed as part of the Waverley's Villages and Places Strategy to assess whether the planned upgrades are adequate, and to review planning controls to ensure that sufficient employment and services are retained in centres. This is to prioritise employment floor space over residential floor space in centres so that they continue to function as vibrant places that service the needs of local residents. Measures for increasing sustainability in the built environment will also be investigated.</p> <p><b>Potential Planning Priorities:</b></p> <ul style="list-style-type: none"> <li>• Ensure Waverley's Villages and Places continue to provide services and employment opportunities for local communities.</li> <li>• Investigate mechanisms to retain and grow floor space for commercial and health related uses in Bondi Junction.</li> </ul>	<p><b>WLEP:</b> Review</p> <ul style="list-style-type: none"> <li>• Land Use Zoning</li> <li>• Height</li> <li>• Minimum Non-Residential FSR</li> <li>• FSR</li> </ul> <p><b>CSP:</b></p> <p>1.1. Facilitate opportunities that recognise Waverley's unique place in the Australian contemporary cultural landscape.</p> <p>1.2. Preserve and interpret the unique cultural heritage of Waverley.</p> <p>5.3.1 Ensure development and construction in the public and private domain achieves excellence in design.</p> <p>5.3.2. Encourage creativity and innovation in the planning, design and delivery of new buildings and public places upgrades.</p>	<ul style="list-style-type: none"> <li>• Heritage review underway</li> <li>• Waverley Architectural Mapping Project underway</li> <li>• Local Villages Strategy (to be updated)</li> <li>• Public Domain Technical Manual</li> <li>• Bondi Junction Complete Streets project</li> <li>• Street Design Manual</li> <li>• Waverley's People, Movement and Places</li> <li>• Mill Hill Community Centre Hub</li> </ul>
<p>19. In Collaboration Areas, Planned Precincts and planning for centres:</p> <ul style="list-style-type: none"> <li>a. investigate opportunities for</li> </ul>		<p>5</p> <p>Waverley's strategic transport plan People, Movement and Places identifies opportunities and strategies to minimise car parking and increase active and public transport in centres.</p>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p>	<ul style="list-style-type: none"> <li>• Waverley's People, Movement and Places</li> </ul>

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<p>precinct-based provision of adaptable car parking and infrastructure in lieu of private provision of car parking</p> <p>b. ensure parking availability takes into account the level of access by public transport</p> <p>c. consider the capacity for places to change and evolve, and accommodate diverse activities over time</p> <p>d. incorporate facilities to encourage the use of car sharing, electric and hybrid vehicles including charging stations.</p>			<p>The Waverley Development Control Plan has been updated to reflect the PMP with a zero minimum and a reduced maximum parking requirement throughout the LGA.</p> <p>Existing provisions encourage share vehicle parking, and requires electric and hybrid charging stations.</p>	<p>5.3.1 Ensure development and construction in the public and private domain achieves excellence in design</p> <p>5.3.2. Encourage creativity and innovation in the planning, design and delivery of new buildings and public places upgrades</p>	<ul style="list-style-type: none"> <li>Waverley Development Control Plan</li> </ul>
<p>20. Identify, conserve and enhance environmental heritage by:</p> <p>a. engaging with the community early in the planning process to understand heritage values and how they contribute to the significance of the place</p>	<p><i>Has Council identified how it will manage and monitor the cumulative impact of development on the heritage values and character of places?</i></p>	3	<p>Council has a Heritage Policy which will be reviewed as part of the upcoming Heritage Review.</p> <p>The review will cover both colonial and aboriginal heritage.</p> <p>Council also reviews the State Heritage Inventory sheets, and when DAs or Planning Proposals involve heritage items, these also inform an ongoing review of the heritage registers.</p>	<p><b>WLEP:</b> Review</p> <ul style="list-style-type: none"> <li>Schedule 5</li> </ul> <p><b>CSP:</b></p> <p>5.2. Value and embrace Waverley's heritage items and places</p> <p>5.2.1 Protect, respect and conserve items and places of</p>	<ul style="list-style-type: none"> <li>Conservation management plans</li> <li>Heritage policy 2007 (review)</li> <li>Waverley Architectural Mapping Project</li> <li>Heritage Review (not yet underway)</li> <li>Biodiversity action plan remnant sites</li> </ul>
	<p><i>Does Council have a Heritage Strategy? What initiatives has Council identified for interpreting</i></p>	3	<p><b>Potential Planning Priority:</b></p>		



Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
b. applying adaptive re-use and interpreting heritage to foster distinctive local places c. managing and monitoring the cumulative impact of development on the heritage values and character of places.	<i>and celebrating heritage values and facilitating adaptive reuse?</i>		<ul style="list-style-type: none"> <li>Continue to identify and conserve environmental heritage.</li> <li>Make Heritage more accessible to the public.</li> <li>Review significant tree register.</li> </ul>	heritage significance within Waverley  1.2.1 Maintain the unique cultural value and heritage significance of key landmarks  1.2.2. Plan and deliver a range of cultural heritage activities that inspire creativity, build participation and create learning opportunities	<ul style="list-style-type: none"> <li>Significant tree register to be updated (needs to be cross referenced to landscape)</li> <li>Open Space and Recreation Plan (under preparation)</li> </ul>
21. Use place-based planning to support the role of centres as a focus for connected neighbourhoods.	<i>Has Council identified key places where the co-location of social connectors and fine grain development controls can help deliver the public benefits required to create great places? Has Council prepared strategic implementation mechanisms, including Contributions Plan?</i>	3	The Villages and Places strategy will determine opportunities for co-location of key social connectors.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"> <li>Continue to support the vibrancy of our local places and villages.</li> <li>Support and grow the role of villages and places as being key social connectors.</li> </ul>	<b>WLEP:</b> Review <ul style="list-style-type: none"> <li>Schedule 5</li> </ul> <b>CSP:</b>  5.3.2. Encourage creativity and innovation in the planning, design and delivery of new buildings and public places upgrades	<ul style="list-style-type: none"> <li>Waverley's Villages and Places Strategy (not yet commenced)</li> </ul>
22. Use flexible and innovative approaches to revitalise high streets in decline.	<i>Does Council have a strategy for managing place-based outcomes? What analysis is required to identify where fine grain urban form and land use mix can be enhanced, encouraged or further developed? Perhaps around existing clusters of</i>	2	Waverley has no high streets in decline with a 97% occupancy rate in commercial premises across the centres.  A revised and current village centres strategy that identifies opportunities for improved connection, and identifies the character that is to be maintained in each centre would be beneficial for Council to be able to refer to when assessing Planning Proposals and Development Assessments.	<b>WLEP:</b> Review <ul style="list-style-type: none"> <li>Schedule 5</li> <li>Zone</li> <li>FSR</li> <li>Height</li> <li>Min-Non Residential FSR</li> </ul>	<ul style="list-style-type: none"> <li>Waverley People Movement and Places</li> <li>Development Control Plan</li> <li>Waverley's Villages and Places (not yet commenced)</li> <li>Urban interventions Framework (draft)</li> </ul>

Action	Considerations & degree of compliance (1-5)	Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
	<i>social connectors or in growing centres?</i>	<p>Waverley's People, Movement &amp; Places strategy prioritises pedestrians over vehicles. This strategy is informing updates to policy and plans as well as guiding infrastructure investment.</p> <p>Waverley's People, Movement &amp; Places strategy identifies design and management actions for Council to enhance the role of streets.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to support the vibrancy of our local places and villages.</li> <li>Support and grow the role of villages and places as being key social connectors.</li> </ul>	<p><b>CSP:</b></p> <p>4.2. Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services</p>	<ul style="list-style-type: none"> <li>Complete Streets - Bondi Junction</li> <li>Economic Development Strategy</li> <li>Bondi Junction Commercial Centre Review</li> <li>Office Market Research Reports</li> <li>Economy iD</li> </ul>
	<i>How might Council consider its street network in terms of the "movement and place framework"?</i>			
	<i>How can Council prioritise pedestrians and access to public transport?</i>			
	<i>What analysis is required to identify design and management actions for Council regarding road space allocation, traffic speed, accessibility, and amenity to enhance the role of key streets as places for people and street life?</i>			
	<i>Has centres planning considered the place based planning principles for centres outlined in the District Plan?</i>			
	<i>What initiatives has Council identified to revitalise high streets in decline? How might place-based planning enhance these outcomes?</i>			
	<i>Have place based opportunities been reflected in Council's LEPs, DCPs and other relevant initiatives?</i>			
<b>Implementation</b>				
Planning Priority E22: Monitoring and reporting on the delivery of the Plan				

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
79. Develop performance indicators in consultation with state agencies and councils that ensure the 10 Directions to inform inter-agency, State and local government decision-making.	<i>Does Council map or monitor walkable and cycle access to local centres and open space?</i>	4	DA stats are reported to DPE as required.  Many targets are already set by the CSP and reported via the IP&R framework.		
	<i>Does Council monitor housing completions by type?</i>	5			
	<i>Does Council use any existing liveability performance monitoring indicators that might be relevant to utilise at a District or regional level?</i>	NA			
	<i>Has Council identified any suitable new potential liveability indicators?</i>	NA			
	<i>Does council share the above monitoring results with other councils or state agencies?</i>	5			

## 5.5 Productivity – Health Check Table

Action	Considerations & degree of compliance (1-5)	Priority for the LSPS?	WLEP Provisions?	Council's Plans or Policies that address the Action	
Direction: A well connected city					
Planning Priority E10: Delivering integrated land use and transport planning and a 30 minute city					
Objective 14 - A Metropolis of Three Cities – integrated land use and transport creates walkable and 30-minute cities					
33. Integrate land use and transport plans to deliver the 30-minute city.	What work have you undertaken to integrate land use and transport plans? Have these actions been reflected in LEPs and DCPs?	5	A strategic transport strategy was adopted in 2017, these actions have been reflected in the WDCP.  Waverley does not have any 'infrastructure corridors' that require protection.  Waverley is not directly affected by any City Shaping infrastructure projects.  Waverley has received no advice from TfNSW about long-term regional transport connections; however the District Plan identifies Bondi Road for improved transport connections. This is reflected in Waverley's People, Movement & Places.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Continue to work with TfNSW and RMS to deliver improved transport services and connections between key destinations.</li></ul>	<b>WLEP:</b> N/A <b>CSP:</b>  6.1. Provide a wide range of transport options so people can easily travel within and beyond our local government area  6.1.1 Enable people to walk and cycle easily around the local area  6.1.2. Improve accessibility to public transport, and ride sharing  6.1.3. Reduce the need to own and travel by private motor vehicle	<ul style="list-style-type: none"><li>Waverley's People, Movement and Places</li><li>Smart Cities Strategy (draft)</li><li>Mobility as a Service project</li></ul>
34. Investigate, plan and protect future transport and infrastructure corridors.	Have any transport corridors been protected?	4			
35. Support innovative approaches to the operation of business, educational and institutional establishments to improve the performance of the transport network.	Have you initiated or supported any approaches by others to vary operational procedures?	2			
36. Plan for urban development, new centres, better places and employment uses that are integrated with, and optimise opportunities of, the public value and use of Sydney Metro City & South West, CBD and South East Light Rail, and Westconnex as well	Have you undertaken any work in relation to new centres and employment uses as part of new city-shaping projects?	NA			

as other city shaping projects.					
37. Investigate and plan for the land use implications of potential long-term regional transport connections.	What advice have you received from TfNSW about long-term regional transport connections?	2			
Direction: Jobs and skills for the city					
Planning Priority E7: Growing a stronger and more competitive Harbour CBD					
Objective 15: The Eastern, GPOP and Western Economic Corridors are better connected and more competitive					
Objective 18: Harbour CBD is stronger and more competitive					
23. Prioritise: a. public transport projects to the Harbour CBD to improve business-to-business connections and support the 30-minute city  b. infrastructure investments, particularly those focused on access to the transport network, which enhances walkability within 2 kilometres of metropolitan or strategic centres or 10 minutes walking distance of a local centre  c. infrastructure investments, particularly those focused on access to the transport network,	Have you undertaken any studies to inform public transport investment priorities to and from Harbour CBD? Have any recommendations been implemented?	4	Waverley’s People, Movement and Places (PMP) document has identified transport investment priorities in the Waverley LGA.  A working group has been formed to begin to work together with TfNSW and RMS to deliver the priorities.  The PMP establishes a hierarchy that prioritises pedestrians, active transport, public transport, service vehicles and then private vehicles. This is to be used to inform decisions and upgrades to the public domain, etc. Cycling priorities have been identified and these are being worked through with TfNSW.	WLEP: N/A  CSP:  7.2.1 Work with the community to deliver long-term building and infrastructure plans	<ul style="list-style-type: none"><li>Waverley’s People, Movement and Places</li><li>Long Term Financial Plan</li></ul>
	Have you undertaken any studies to inform investment priorities to enhance walkability? Have any recommendations been implemented?	4	Potential Planning Priority: <ul style="list-style-type: none"><li>Continue to work with TfNSW and RMS to deliver improved transport services and connections between key destinations.</li><li>Continue to investigate innovative funding mechanisms to improve infrastructure.</li></ul>		
	Have you identified any studies to inform investment priorities to enhance cycling connectivity? Have any recommendations been implemented? What timelines are in place to connect your cycling	4			

which enhance cycling connectivity within 5 kilometres of strategic centres or 10 kilometres of the Harbour CBD.	<i>network to the Harbour CBD</i>				
<p>24. Strengthen the international competitiveness of the Harbour CBD and grow its vibrancy by:</p> <p>a. further growing an internationally competitive commercial sector to support an innovation economy</p> <p>b. providing residential development without compromising commercial development</p> <p>c. providing a wide range of cultural, entertainment, arts and leisure activities</p> <p>d. providing a diverse and vibrant night-time economy, in a way that responds to potential negative impacts.</p>	<p><i>Have you mapped the extent of the Harbour CBD?</i></p> <p><i>Do you have plans and policies to grow the area and support innovation?</i></p> <p><i>Do the plans or policies identify opportunities to expand the office market balanced with residential development?</i></p> <p><i>Have these been reflected in LEPs and DCPs?</i></p>	2	<p>The Bondi Junction Commercial Centre Review has been prepared as an evidence base to inform future policy changes to retain commercial floor space in Bondi Junction. Council is currently preparing a planning proposal to retain and grow commercial floor space in Bondi Junction. The village centres strategy will also investigate if a similar measure is appropriate in other centres in the LGA.</p> <p>WLEP Clause 6.5 Active Street Frontages provides that development in Bondi Junction Strategic Centre is to provide a commercial premises at the ground level. This continues to cause issues as the 'active' portion of the frontage is often smaller than the driveway entrances, causing a perverse outcome to the urban environment.</p>	<p><b>WLEP:</b> Investigate</p> <ul style="list-style-type: none"> <li>• CL6.5 Active Street Frontages</li> <li>• Minimum non-residential FSR</li> </ul> <p><b>CSP:</b></p> <p>4.1. Promote Waverley as a significant sustainable economy and innovation precinct</p> <p>4.1.1 Facilitate networking and collaboration between Waverley's independent professionals and aspiring start-ups</p> <p>4.1.2. Develop approaches to increase employment opportunities among the highly skilled and educated workforce, including young graduates</p> <p>4.2. Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services</p>	<ul style="list-style-type: none"> <li>• Bondi Junction Commercial Centre Review</li> <li>• Bondi Junction Evening Culture and Entertainment Strategy</li> <li>• Economic Development Strategy</li> <li>• Cultural Plan</li> <li>• Bondi Pavilion Fair Use Policy</li> </ul>
	<p><i>Have you identified policies for a diverse and vibrant night-time economy?</i></p> <p><i>Are these current policies and plans working effectively?</i></p>	4	<p>The Bondi Junction Evening Culture and Entertainment Strategy was recently adopted by Council and has actions for implementation.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>• Retain and grow floor space for commercial and health related uses in Bondi Junction.</li> <li>• Retain services and commercial floor space in centres to provide employment opportunities and services to local communities.</li> </ul>		

				<p>4.2.1 Enhance the commercial core of Bondi Junction to increase employment</p> <p>4.2.2. Support the efforts of a range of stakeholders to increase the diversity of the local economy</p> <p>4.3. Encourage tourism to support the local economy and contribute to local amenity</p> <p>4.3.1 Ensure tourism contributes to natural and cultural attractions and local amenity</p> <p>4.3.2 Support and enhance the tourist economy</p>	
25. Review as required, planning controls to facilitate economic activity to deliver on the job targets.	<i>What work have you done on job targets in your area?</i>	3	<p>See above.</p> <p>Council is also currently working on a Knowledge and Innovation Hub in Bondi Junction to facilitate economic activity. This will include the activation of the heritage listed and currently vacant Boot Factory.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Council to lead the development of a Knowledge and Innovation Hub in Bondi Junction to stimulate the economy and provide community facilities.</li> </ul>	<p><b>WLEP:</b> Indirectly may lead to review of Height, FSR controls.</p> <p><b>CSP:</b></p> <p>4.2.1 Enhance the commercial core of Bondi Junction to increase employment</p>	<ul style="list-style-type: none"> <li>Bondi Junction Commercial Centre Review</li> <li>Bondi Junction Evening Culture and Entertainment Strategy</li> <li>Economic Development Strategy</li> <li>Knowledge and Innovation Hub project</li> </ul>

Planning Priority E8: Growing and investing in health and education precincts and the Innovation Corridor					
Objective 21 – Internationally competitive health, education, research and innovation precincts					
<p>26. Facilitate an innovation corridor that:</p> <ul style="list-style-type: none"> <li>a. provides access to a sufficient supply of affordable and scalable spaces</li> <li>b. promotes co-location and increased business-to-business interaction</li> <li>c. connects with events spaces</li> <li>d. delivers a high amenity, highly walkable and safe corridor</li> <li>e. has access to affordable, diverse and multi-purpose housing options</li> <li>f. supports a strong night time economy.</li> </ul>	<p><i>What work have you undertaken to facilitate the innovation corridor?</i></p> <p><i>Is it reflected in your LEP or DCP?</i></p>	4	<p>Waverley is not part of the innovation corridor, however many parts of the LGA are within 30 minutes of the innovation corridor.</p> <p>As above Council has instigated the Knowledge and Innovation Hub project.</p> <p>The Economic Development team also run the following events to increase connection, innovation and collaboration in the business community:</p> <ul style="list-style-type: none"> <li>• 3 x Business Forums per annum</li> <li>• Brightest and Best annual awards program</li> </ul> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>• Continue to support the business community through the Economic Development Strategy.</li> </ul>	<p><b>WLEP:</b> Investigate</p> <ul style="list-style-type: none"> <li>• Cl6.5 Active Street Frontages</li> <li>• Minimum non-residential FSR</li> <li>• Zoning</li> </ul> <p><b>CSP:</b></p> <p>4.1. Promote Waverley as a significant sustainable economy and innovation precinct</p> <p>4.1.1 Facilitate networking and collaboration between Waverley's independent professionals and aspiring start-ups</p> <p>4.1.2. Develop approaches to increase employment opportunities among the highly skilled and educated workforce, including young graduates</p> <p>4.2. Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services</p> <p>4.2.1 Enhance the commercial core of Bondi</p>	<ul style="list-style-type: none"> <li>• Economic Development Strategy</li> </ul>



				Junction to increase employment  4.2.2. Support the efforts of a range of stakeholders to increase the diversity of the local economy	
27. Facilitate health and education precincts that: a. create the conditions for the continued co-location of health and education facilities, and services to support the precinct and growth of the precincts b. have high levels of accessibility c. attract associated businesses, industries and commercialisation of research d. facilitate housing opportunities for students and workers within 30 minutes of the precinct.	<i>Are you currently working on a strategy for health and education precincts?</i> <i>Are you considering the flexibility of future uses?</i> <i>Have you included housing and local amenities in your plans?</i>	3	Waverley is not part of a health and education precinct, however is located within 30 minutes of the Randwick Health and Education Precinct. Housing opportunities for students and workers in the Randwick H&E Precinct will be investigated as part of the Housing Strategy that Council will prepare.  Bondi Junction already has a large proportion of health and wellness businesses and services, as well as a number of education centres. These uses also support the Randwick H&E Precinct.  Improving transport connections along Carrington Road will also support the Randwick H&E Precinct.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Retain and grow floor space for commercial and health related uses in Bondi Junction.</li></ul>	<b>WLEP:</b> Indirectly may lead to review of Height, FSR controls.  <b>CSP:</b> 4.2.1 Enhance the commercial core of Bondi Junction to increase employment	<ul style="list-style-type: none"><li>Disability Inclusion Action Plan</li><li>Waverley's People, Movement and Places</li><li>Bondi Junction Commercial Centre review</li><li>Knowledge and Innovation Hub project</li></ul>
Planning Priority E11: Growing investment, business opportunities and jobs in strategic centres					
Objective 22 - Investment and business activity in centres					
38. Provide access to jobs, goods and services in centres by: a. attracting significant investment and	<i>Have you identified a set of design principles for your metropolitan, strategic and local centres?</i> <i>Are these principles reflected in LEPs and DCPs?</i>	2	Background research has been undertaken for the Bondi Junction Commercial Centre Review which seeks to reduce the loss of jobs at the expense of residential development. However this has not been implemented into Council's LEP or DCP as yet.	<b>WLEP:</b> Investigate <ul style="list-style-type: none"><li>Cl6.5 Active Street Frontages</li><li>Minimum non-residential FSR</li></ul>	<ul style="list-style-type: none"><li>Bondi Junction Commercial Centre Review (BJCCR)</li><li>Commercial Activities in Public Spaces (Draft)</li></ul>

<p>business activity in strategic centres to provide jobs growth</p> <p>b. diversifying the range of activities in all centres</p> <p>c. creating vibrant, safe places and quality public realm</p> <p>d. focusing on a human-scale public realm and locally accessible open space</p> <p>e. balancing the efficient movement of people and goods with supporting the liveability of places on the road network</p> <p>f. improving the walkability within and to centres</p> <p>g. completing and improving a safe and connected cycling network to and within centres</p> <p>h. improving public transport services to all strategic centres</p> <p>i. conserving and interpreting heritage significance</p>	<p><i>Are they achieving desired results?</i></p>		<p>Council has some controls in the DCP regarding Village Centres, however Council is receiving a number of applications regarding shop top housing in centres which removes valuable commercial floor space and replaces it with residential development. A number of planning proposals have also been submitted in the centres along key transport corridors. A revised Village Centres strategy that sets a clear vision for retaining employment floor space and prioritising the public realm is to be undertaken by Council.</p> <p>Council is preparing a Commercial Activities in Public Spaces strategy that will address mobile vending, other activities in local centres.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>• Retain and grow floor space for commercial and health related uses in Bondi Junction.</li> <li>• Support flexible and temporary events and business activities in the public domain.</li> <li>• Provide access to jobs and services in centres.</li> <li>• Ensure Waverley's villages and places continue to provide high-quality public space.</li> </ul>	<ul style="list-style-type: none"> <li>• Zoning</li> </ul> <p><b>CSP:</b></p> <p>6.1. Provide a wide range of transport options so people can easily travel within and beyond our local government area</p> <p>6.1.1 Enable people to walk and cycle easily around the local area</p> <p>6.1.2. Improve accessibility to public transport, and ride sharing</p> <p>6.1.3. Reduce the need to own and travel by private motor vehicle</p> <p>6.2. Build and maintain streetscapes that have a welcoming sense of place</p> <p>6.2.1 Improve accessibility and convenience with new and upgraded roads and footpaths that balance the needs of pedestrians, bicycles and other users</p> <p>6.2.2. Deliver improved access to popular destinations such as Bondi Junction, Bondi Beach and local villages</p> <p>5.1. Facilitate and deliver well-designed, accessible and sustainable buildings and public places that</p>	<ul style="list-style-type: none"> <li>• Waverley's People, Movement and Places</li> <li>• Heritage Review</li> </ul>
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<p>j. designing parking that can be adapted to future uses</p> <p>k. providing for a diverse and vibrant night-time economy in a way that responds to potential negative impacts</p> <p>l. creating the conditions for residential development within strategic centres and within walking distance (10 minutes), but not at the expense of the attraction and growth of jobs, retailing and services; where appropriate, strategic centres should define commercial cores informed by an assessment of their need.</p>				<p>improve the liveability of existing neighbourhoods</p> <p>5.1.1 Facilitate and enable a range of housing options and other land uses</p> <p>5.1.2. Ensure new development maintains or improves the liveability and amenity of existing neighbourhoods</p> <p>5.1.3. Ensure new development provides a high standard of design quality and does not adversely impact on the amenity of neighbours or the wider community</p>	
<p>39. Prioritise public transport investment to deliver the 30-minute city objective for strategic centres along the economic corridor.</p>	<p><i>What advice have you received from TfNSW regarding transport investments in the economic corridor?</i></p>	3	<p>Bondi Junction is a strategic centre, however it is not located along the economic corridor.</p> <p>The People, Movement and Places strategy identifies and prioritises investment.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to work with TfNSW and RMS to improve services and connections between key destinations.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>6.2.2. Deliver improved access to popular destinations such as Bondi Junction, Bondi Beach and local villages</p> <p>7.2.1 Work with the community to deliver long-term building and infrastructure plans</p>	<ul style="list-style-type: none"> <li>Waverley's People, Movement and Places</li> </ul>

40. Prioritise transport investments that enhance access to the economic corridor and between centres within the corridor.	<i>What advice have you received from TfNSW regarding transport investments in the economic corridor?</i>	3	<p>Bondi Junction is a strategic centre, however it is not located along the economic corridor.</p> <p>The People, Movement and Places strategy identifies and prioritises investment.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to work with TfNSW and RMS to improve services and connections between key destinations.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>6.2.2. Deliver improved access to popular destinations such as Bondi Junction, Bondi Beach and local villages</p>	<ul style="list-style-type: none"> <li>Waverley's People, Movement and Places</li> </ul>
41. Co-locate health, education, social and community facilities in strategic centres along the economic corridor.	<i>Have you prepared plans for strategic centres along the economic corridor?</i>	4	<p>Bondi Junction is a strategic centre, however it is not located along the economic corridor.</p> <p>As above, many health, education, social and community facilities are co-located in the area.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Retain existing land for health, education, social and community facilities.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b> N/A</p>	
42. Create new centres in accordance with the Principles for Greater Sydney's centres.	<i>Do you have any plans for new centres?</i>		NA		
43. Review the current planning controls and create capacity to achieve the job targets for each of the District's strategic centres.	<i>What work have you done on job targets in your area?</i>	4	See action 25 above.		
44. Prioritise strategic land use and infrastructure plans for growing centres, particularly those with capacity for additional retail floor space.	<i>Do you have any plans to grow existing centres? What is your approach to growing retail floor space?</i>		NA		

<p>45. Encourage opportunities for new smart work hubs.</p>	<p><i>Do you have any plans or policies for smart work hubs?</i></p>	<p>3</p>	<p>The Smart Cities strategy will investigate this, and the Knowledge and Innovation Hub project will begin to provide some of these opportunities.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to provide opportunities for smart work hubs.</li> <li>Investigate opportunities for technology to improve smart working.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>11.1. Enable our community to embrace economic opportunities using knowledge-based and other emerging technologies</p> <p>11.1.3. Encourage knowledge-intensive and innovative industries</p> <p>11.2. Provide multi-purpose community spaces where innovation and collaboration can occur</p> <p>11.2.1 Create innovative spaces for business incubation and knowledge transfer</p> <p>11.2.2. Deliver and facilitate access to emerging technologies and library collections</p>	<ul style="list-style-type: none"> <li>Smart Cities Strategy</li> <li>Knowledge and Innovation Hub project</li> </ul>
<p>46. Strengthen Bondi Junction through approaches that:</p> <p>a. protect capacity for job targets and a diverse mix of uses to strengthen and reinforce the economic role of the centre</p>	<p><i>What plans do you have for Bondi Junction?</i></p>	<p>4</p>	<p>Bondi Junction has recently undergone significant redevelopment, much of which has resulted in the significant loss of commercial floor space. To strengthen the economic role of the centre, new controls need to be introduced into the LEP and DCP.</p> <p>Council has not investigated public transport connections to the south-east of the district.</p> <p>The PMP identifies potential improvements to movement corridors, and the Green Links project</p>	<p><b>WLEP:</b></p> <ul style="list-style-type: none"> <li>Zoning</li> <li>FSR</li> <li>Height</li> <li>Cl 6.5 Active Street Frontages</li> <li>Cl 6.7 Solar access to public spaces in Bondi Junction</li> </ul>	<ul style="list-style-type: none"> <li>Bondi Junction Urban Design Review</li> <li>Bondi Junction Commercial Centre Review</li> <li>Complete Streets</li> <li>Bondi Junction Green Infrastructure Masterplan</li> <li>Waverley's People, Movement and Places</li> </ul>

<p>b. consider potential options for future public transport connections to the south east of the District to accommodate forecast population and employment growth, and better connect the District</p> <p>c. expand the centre's function and type of land uses, and knowledge-intensive jobs</p> <p>d. improve access from the centre of Bondi Junction to nearby open space and recreation facilities such as Queens Park, Centennial Park, Moore Park and Bondi Beach</p> <p>e. recognise the centre's health attributes to support the Randwick health and education precinct and mechanisms for increasing floor space for health uses, including a health-focused business incubator</p>			<p>encourages improved access from Bondi Junction to Centennial Park, Queens Park and Bondi Beach.</p> <p>A draft planning proposal is being prepared by Council to encourage the provision of commercial floor space as well as floor space for health uses.</p> <p>Bondi Junction Evening Culture and Entertainment Strategy identifies opportunities to improve night time offerings in the Junction and also promotes place-making initiatives.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>• Retain and grow floor space for commercial and health related uses in Bondi Junction.</li> <li>• Support flexible and temporary events and business activities in the public domain.</li> <li>• Provide access to jobs and services in centres.</li> <li>• Ensure Waverley's villages and places continue to provide high-quality public space.</li> <li>• Continue to provide opportunities for smart work hubs.</li> <li>• Investigate opportunities for technology to improve smart working.</li> <li>• Continue to support Bondi Junction as a strategic centre.</li> </ul>	<ul style="list-style-type: none"> <li>• Cl 6.9 Design Excellence</li> <li>• Aim (b) to maintain and reinforce Bondi Junction as the primary commercial and cultural centre in Sydney's eastern suburbs</li> </ul> <p><b>CSP:</b></p> <p>4.2. Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services</p> <p>4.2.1 Enhance the commercial core of Bondi Junction to increase employment</p> <p>4.2.2. Support the efforts of a range of stakeholders to increase the diversity of the local economy</p> <p>6.2.2. Deliver improved access to popular destinations such as Bondi Junction, Bondi Beach and local villages</p>	<ul style="list-style-type: none"> <li>• Bondi Junction Evening Culture and Entertainment Strategy</li> </ul>
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<p>f. investigate opportunities to improve and diversify night-time economy offerings</p> <p>g. promote place making initiatives to improve the quality of public spaces.</p>					
Planning Priority E12: Retaining and managing industrial and urban services land					
Objective 23 - Industrial and urban services land is planned, retained and managed.					
<p>51. Retain and manage industrial and urban services land, in line with the Principles for managing industrial and urban services land in the Eastern City District by safeguarding all industrial zoned land from conversion to residential development, including conversion to mixed use zones. In updating local environmental plans, councils are to conduct a strategic review of industrial land.</p>	<p><i>Have you done any investigations of employment lands in your area?</i></p> <p><i>Have you commenced a strategic review of your industrial lands?</i></p>		NA		
<p>52. Facilitate the contemporary adaptation of industrial and warehouse buildings through increased floor to ceiling heights.</p>	<p><i>Have you been approached to amend your LEP/DCP to allow new forms of industrial buildings?</i></p>		NA		

Planning Priority E13: Supported growth of targeted industry sectors					
Objective 24 - Economic sectors targeted for success.					
53. Consider the barriers to the growth of internationally competitive trade sectors, including engaging with industry and assessing regulatory barriers.	<i>Are you aware of any regulatory barriers for trade sectors? Have you taken any action?</i>	3	<p>Commercial Activity in Public Spaces is a strategy that Council is preparing to aim to remove barriers for more flexible events and pop-up style businesses.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Support flexible and temporary events and business activities in the public domain.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>11.1. Enable our community to embrace economic opportunities using knowledge-based and other emerging technologies</p> <p>11.1.3. Encourage knowledge-intensive and innovative industries</p>	<ul style="list-style-type: none"> <li>Economic Development Strategy</li> <li>Commercial Activity in Public Spaces (draft)</li> </ul>
<p>54. Consider the following issues when preparing plans for tourism and visitation:</p> <ol style="list-style-type: none"> <li>encouraging the development of a range of well-designed and located facilities</li> <li>enhancing the amenity, vibrancy and safety of centres, places and precincts</li> <li>supporting the development of places for artistic and cultural activities</li> <li>improving public facilities and access</li> <li>protecting heritage and biodiversity to</li> </ol>	<i>Do you have a set of guidelines for approaches to tourism?</i>	4	<p>Council is preparing the Sustainable Visitation Strategy, which aims:</p> <ul style="list-style-type: none"> <li>to develop a sustainable approach to tourism management that protects and maintains Waverley's environment, culture and heritage;</li> <li>to integrate tourism effectively within the community and mitigate the negative impacts of tourism on local amenity;</li> <li>to grow Waverley's share of higher yielding visitor markets and</li> <li>to support tourism product which generates a sustainable commercial return.</li> </ul> <p>Within Council's Economic Development team there are officers dedicated to tourism and business liaison.</p> <p>Council has ongoing relationships and agreements with TfNSW for high impact events such as Sculpture By the Sea to run additional bus services between Bondi Beach and Bondi Junction.</p> <p><b>Potential Planning Priority:</b></p>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>4.3. Encourage tourism to support the local economy and contribute to local amenity</p> <p>4.3.1 Ensure tourism contributes to natural and cultural attractions and local amenity</p> <p>4.3.2 Support and enhance the tourist economy</p>	<ul style="list-style-type: none"> <li>Sustainable Visitation Strategy (Draft)</li> <li>Strategic Asset Management Plan</li> <li>Creative Lighting Strategy</li> <li>Bondi Junction Evening Culture and Entertainment Strategy (2018)</li> <li>Events Policy (under review)</li> <li>Cultural Plan (under review)</li> <li>Disability Inclusion Action Plan</li> <li>Environmental Action Plan</li> </ul>



<p>enhance cultural and eco-tourism</p> <p>f. supporting appropriate growth of the night-time economy</p> <p>g. developing industry skills critical to growing the visitor economy</p> <p>h. incorporating transport planning to serve the transport access needs of tourists</p>			<ul style="list-style-type: none"> <li>Continue to support the night-time economy.</li> <li>Continue to facilitate artistic and cultural activities.</li> </ul>		
<p>55. Provide a regulatory environment that enables economic opportunities created by changing technologies</p>	<p><i>Are you making any provisions for changing technologies, e.g. electric and autonomous vehicles?</i></p>	3	<p>The WDCP was recently amended to include controls requiring charging points for Electric Vehicles in all developments over a certain size.</p> <p>Council is currently preparing a Smart Cities strategy to inform how Council responds to changing technologies.</p> <p>Council will support development of changing technologies. E.g. Mobility funding grant, which private industry will establish and Council will support.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to review plans and policies to allow changing technologies.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>11.1. Enable our community to embrace economic opportunities using knowledge-based and other emerging technologies</p> <p>11.1.1 Use smart city technology to improve the quality of life, optimise resources and economic sustainability</p> <p>11.1.2. Expand opportunities for the community to access and use digital technology</p> <p>11.1.3. Encourage knowledge-intensive and innovative industries</p>	<ul style="list-style-type: none"> <li>Smart Cities Strategy (Draft)</li> <li>Knowledge and Innovation Hub project</li> </ul>

56. Consider opportunities to implement place-based initiatives to attract more visitors, improve visitor experiences and ensure connections to transport at key tourist attractions.	<i>Do you have a policy to attract more visitors? Does it work? What could you do to improve it?</i>	4	<p>Council is preparing a Sustainable Visitation Strategy that aims to improve visitor experiences and ensure connections to transport, and minimise impacts on infrastructure.</p> <p>The strategy also includes a coordinated approach to tourism, events and accommodation.</p> <p>This is the first tourism policy created for Bondi at LGA level.</p> <p>Council has an Economic Development team that will work together to integrate this strategy.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Continue to protect and enhance Bondi Beach, Tamarama and Bronte Beach as culturally important sites for Greater Sydney.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>4.3. Encourage tourism to support the local economy and contribute to local amenity</p> <p>4.3.1 Ensure tourism contributes to natural and cultural attractions and local amenity</p>	<ul style="list-style-type: none"> <li>Sustainable Visitation Strategy (Draft)</li> </ul>
57. Consider opportunities to enhance the tourist and visitor economy in the District, including a coordinated approach to tourism activities, events and accommodation	<i>Do you have a coordinated tourism policy? Do you feature particular events?</i>	4		<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>4.3.2 Support and enhance the tourist economy</p>	<ul style="list-style-type: none"> <li>Sustainable Visitation Strategy (Draft)</li> <li>Economic Development Strategy</li> </ul>

### Implementation

#### Planning Priority E22: Monitoring and reporting on the delivery of the Plan

78. Develop performance indicators in consultation with state agencies and councils that ensure the 10 Directions to inform inter-agency, State and local government decision-making.	<i>Do you currently monitor productivity outcomes?</i>	3	Quarterly reporting will largely address most of these issues, as well as IP&R.	N/A	N/A
	<i>Do you monitor employment in centres and employment lands?</i>	3			
	<i>Is your monitoring aligned to overarching directions or priorities?</i>	3			
	<i>Do you share your monitoring results with other councils or State agencies?</i>	3			

	Do you use data from monitoring to shape future planning?	3			
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## 5.6 Sustainability – Health Check Table

Action	Considerations & degree of compliance (1-5)		Discussion and potential Planning Priorities for the LSPS?	WLEP Provision?	Council's Plans or Policies that address the Action
Direction: A city in its landscape					
Planning Priority E14: Protecting and improving the health and enjoyment of Sydney Harbour and the District's Waterways					
Objective 25 - The coast and waterways are protected and healthier.					
58. Protect environmentally sensitive areas of waterways and the coastal environment area.	Have you mapped areas of environmentally sensitive waterways?	5	Waverley Council in collaboration with Randwick City Council and Woollahra Municipal Council will undertake the preparation of a Coastal Management Program as required by the Coastal Management Act 2016. The program will limit development in the coastal zone, and identify opportunities to maintain and provide new infrastructure.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Prepare a Coastal Risk Management Program to protect Waverley's valuable coastal areas.</li></ul>	<b>WLEP:</b> N/A  <b>CSP:</b> 8.2. Conserve water and improve water quality  8.2.3. Reduce pollutants entering waterways	<ul style="list-style-type: none"><li>Coastal Risk Management Policy</li><li>Coastal Management Program (to be prepared with Randwick and Woollahra Councils)</li><li>Waverley Development Control Plan 2012</li></ul>
	Are these mapped areas reflected in local policies and plans?	4			
	Are these current policies and plans for environmentally sensitive waterways working effectively?	4			
59. Enhance sustainability and liveability by improving and managing access to waterways, foreshores and the coast for recreation, tourism, cultural events and water-based transport.	Have you identified priorities for providing access to waterways and foreshores for water-based and water-side recreation, events and transport?	5	Waverley's beaches are one of its key assets, and an asset to Greater Sydney. It is crucial that the beaches remain easily accessible and preferably via public transport. Ensure Waverley's beaches continue to meet their role as key cultural icons for Sydney, and manage visitation and impacts of visitation sustainably.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Continue to enhance sustainability by maintaining access to the coast for recreation, tourism, and cultural events.</li></ul>	<b>WLEP:</b> N/A  <b>CSP:</b> N/A	<ul style="list-style-type: none"><li>Sustainable Visitation Strategy (Draft)</li><li>Cultural Plan (under review)</li><li>Disability Inclusion Action Plan</li><li>Waverley's People, Movement and Places</li><li>Bondi Beach, Tamarama and Bronte Plans of Management</li></ul>
	Are these priorities reflected in local policies and plans?	5			
	Are these priorities reflected in local investment plans?	5			
	Have you identified where waterways could be anchors for new place making initiatives?	5			

60. Improve the health of catchments and waterways through a risk-based approach to managing the cumulative impacts of development including coordinated monitoring of outcomes.	<i>Which catchments do you cover?</i> <i>Have you identified risks to waterway health?</i> <i>Have you identified actions to reduce these risks?</i> <i>Are these actions embedded in LEPs and DCPs?</i> <i>Do you monitor water quality and waterway health?</i> <i>Does your monitoring help inform future policies and actions?</i> <i>Do you work with neighbouring councils on monitoring catchment wide issues?</i>	NA	The Waverley area proactively maintains and improves our stormwater and living infrastructure so that our beaches and receiving catchments have clean water for people and the environment.	<b>WLEP:</b> N/A <b>CSP:</b> N/A	<ul style="list-style-type: none"> <li>• Waverley Development Control Plan 2012</li> <li>• Strategic Asset Management Plan</li> <li>• Options Study for Water Sensitive Urban Design (WSUD)</li> </ul>
61. Work towards reinstating more natural conditions in highly modified urban waterways.	<i>Have you mapped concreted or channelised waterways?</i> <i>Do you have a program to replace concreted or channelised waterways?</i> <i>Have you identified where additional land either side of a concreted or channelised waterways may be required for naturalisation?</i> <i>Has this been reflected in LEPs and DCPs?</i>	NA			Does not apply.

Planning Priority E15: Protecting and enhancing bushland and biodiversity						
Objective 27 - Biodiversity is protected, urban bushland and remnant vegetation is enhanced.						
51. Protect and enhance biodiversity by:  a. supporting landscape-scale biodiversity conservation and the restoration of bushland corridors  b. managing urban bushland and remnant vegetation as green infrastructure  c. managing urban development and urban bushland to reduce edge-effect impacts.	Have you mapped urban bushland and remnant vegetation?	4	Council has identified biodiversity conservation areas in the WLEP and WDCP.  Prepare an Urban Forest Strategy to outline Council’s commitment to maintaining and growing the tree canopy across the LGA. This will then be used to inform the review of the Tree Management Policy and Street Tree Masterplan.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Continue to protect and enhance biodiversity in the area through conservation corridors, and managing bushland and remnant vegetation as green infrastructure.</li></ul>	<b>WLEP:</b> <ul style="list-style-type: none"><li>Cl6.4 Terrestrial Biodiversity</li></ul> <b>CSP:</b> 8.3 Protect and increase our local bushland, parks, trees and habitat  8.3.1 Improve the condition and increase the extent of remnant bushland sites  8.3.2. Develop and implement coastal bushland and habitat improvement plans	<ul style="list-style-type: none"><li>Environmental Action Plan</li><li>Waverley Development Control Plan</li><li>Preparing additional studies such as Urban Forest/Bushland Strategy.</li><li>Environment Action Plan - 2018 -2030</li><li>Biodiversity Action Plan - Remnant Sites</li><li>Bronte Ecological Restoration and Action Plan</li><li>Tamarama Ecological Restoration Framework and Action Plan (ERFAP)</li><li>Thomas Hogan Ecological Restoration Action Plan (Draft)</li></ul>	
	Have you mapped current or future bushland or biodiversity corridors?	4				
	Are these reflected in local policies and plans?	4				
	Are these current policies and plans for managing urban bushland and remnant vegetation working effectively?	4				
	Are current approaches for managing edge effects working effectively?	4				
Planning Priority E16: Protecting and enhancing scenic and cultural landscapes						
Objective 28 - Scenic and cultural landscapes are protected.						
52. Identify and protect scenic and cultural landscapes.	Have you mapped scenic and cultural landscapes?	5	Council already has large areas of scenic and cultural landscapes that are protected.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Continue to protect significant cultural and scenic landscapes</li></ul>	<b>WLEP:</b> <ul style="list-style-type: none"><li>Schedule 5</li><li>Cl6.4 Terrestrial Biodiversity</li></ul> <b>CSP:</b> 1.2. Preserve and interpret the unique	<ul style="list-style-type: none"><li>Plans of Management for parks and coast</li><li>Significant places are listed in Schedule 5 of the WLEP</li></ul>	
	Have actions been identified to protect them?	5				
	Have these actions been reflected in LEPs and DCPs	5				
	Are these working effectively?	5				

				cultural heritage of Waverley  1.2.1 Maintain the unique cultural value and heritage significance of key landmarks	
53. Enhance and protect views of scenic and cultural landscapes from the public realm.	Have you identified important places to view scenic and cultural landscapes?	4	Council has controls that address view loss of public places from the public realm.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Continue to enhance and protect views of scenic and cultural landscapes from the public realm.</li></ul>	<b>WLEP:</b> N/A <b>CSP:</b>  1.2. Preserve and interpret the unique cultural heritage of Waverley  1.2.1 Maintain the unique cultural value and heritage significance of key landmarks	<ul style="list-style-type: none"><li>Waverley Development Control Plan 2012</li><li>Plans of Management</li><li>Significant places are heritage items</li></ul>
	Have actions been identified to enhance and protect views from these places?	4			
	Have these actions been reflected in LEPs and DCPs	4			
	Are these working effectively?	4			
Planning Priority E17: Increasing urban tree canopy cover and delivering Green Grid connections					
Objective 30 - Urban tree canopy cover is increased.					
Objective 32 - The Green Grid links parks, open spaces, bushland and walking and cycling paths.					
54. Expand urban tree canopy in the public realm.	Have you mapped your urban tree canopy?	1	Council has committed in the CSP to delivering a tree canopy target. Currently there is no implementation plan to grow the canopy, and locations for growth have not been identified as such.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Expand urban tree canopy in the public realm.</li><li>Prepare an Urban Forest / Urban Bushland Plan.</li></ul>	<b>WLEP:</b> N/A <b>CSP:</b>  8.3.3. Increase the quantity of trees and plants in public spaces, parks and streets	<ul style="list-style-type: none"><li>Street Tree Masterplan</li><li>Tree Management Policy</li><li>Public Domain Technical Manual</li><li>Waverley Development Control Plan 2012</li><li>Vegetation SEPP (State policy)</li></ul>
	Have you mapped opportunities to expand the urban tree canopy?	1			
	Are opportunities for protected and expanded tree canopy reflected in LEPs and DCPs? For example through setbacks?	1			

	Are these controls working effectively?	1			<ul style="list-style-type: none"><li>Open Space and Recreation Plan (under preparation)</li></ul>				
	Have you identified opportunities to enhance the character of rural or bushland towns and villages?	1							
55. Progressively refine the detailed design and delivery of:  a. Greater Sydney Green Grid priority corridors and projects important to the District  b. opportunities for connections that form the long-term vision of the network  c. walking and cycling links for transport as well as leisure and recreational trips.	Are the Green Grid corridors listed in the District Plans reflected in LEPs and DCPs?	2	Council is undertaking the Open Space and Recreation Plan and also will prepare an Urban Forest Strategy that will map the Green Grid connections in our own policies and plans.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Expand urban tree canopy in the public realm.</li><li>Prepare an Urban Forest / Urban Bushland Plan.</li><li>Identify and opportunities and implementation plans and funding mechanisms to deliver the Green Grid.</li></ul>	<b>WLEP:</b> N/A <b>CSP:</b> N/A	<ul style="list-style-type: none"><li>Connected Corridors for biodiversity (SSROC and Local Land Services)</li><li>Waverley’s People, Movement and Places</li><li>Open Space and Recreation Plan (under preparation)</li><li>Urban Forest Strategy (under preparation)</li></ul>				
	Have you identified and mapped any other Green Grid corridors or opportunities?	3							
	Which Green Grid corridors are you currently delivering?	5							
	Have you done detailed design work for any Green Grid corridors?	2							
	Have you identified and mapped opportunities for walking and cycling routes?	5							
	Are these opportunities for walking and cycling routes reflected in LEPs and DCPs?	2							
	Planning Priority E18: Delivering high quality open space								
	Objective 31 - Public open space is accessible, protected and enhanced.								
56. Maximise the use of existing open space and protect, enhance and	Are you currently working on an open space and recreation plan?	5	Council is preparing the Open Space and Recreation Needs Plan which will identify opportunities to maximise the use	<b>WLEP:</b> N/A <b>CSP:</b>	<ul style="list-style-type: none"><li>Disability Inclusion Action Plan</li></ul>				



<p>expand public open space by:</p> <p>a. providing opportunities to expand a network of diverse, accessible, high quality open spaces that respond to the needs and values of communities as populations grow.</p> <p>b. investigating opportunities to provide new open space so that all residential areas are within 400 metres of open space and all high density residential areas (over 60 dwellings per hectare) are within 200 metres of open space.</p> <p>c. requiring large urban renewal initiatives to demonstrate how the quantity of, or access to, high quality and diverse local open space is maintained or improved.</p> <p>d. planning new neighbourhoods with a sufficient quantity and quality of new open space.</p> <p>e. delivering shared and co-located sports and recreational facilities including shared school</p>	<p><i>Do you propose to undertake additional work on open space?</i></p>	3	<p>of public open space and increase access and sharing arrangements to private open space.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Implement Open Space and Recreation Needs Plan actions and outcomes.</li> </ul>	<p>3.1. Improve health and quality of life through a range of recreational opportunities and quality open spaces</p> <p>3.1.1 Retain, protect, and improve the quality, capacity and accessibility of parks, open spaces, sporting and recreational facilities</p> <p>3.2. Expand the network of parks and open spaces, sporting and recreational facilities</p> <p>3.2.1 Improve access to private and public recreation facilities and open spaces</p>	<ul style="list-style-type: none"> <li>Open Space and Recreation Needs Plan (under preparation)</li> </ul>
	<p><i>Have you identified opportunities or locations to expand open space?</i></p>	3			
	<p><i>Have you identified opportunities or locations to enhance open space?</i></p>	3			
	<p><i>Have you identified opportunities or locations to improve access to open space, where access is currently poor?</i></p>	3			
	<p><i>Have you identified opportunities or locations for shared use of open space, such as school grounds or repurposed golf courses?</i></p>	3			

grounds and repurposed golf courses.					
f. delivering or complementing the Greater Sydney Green Grid					
g. providing walking and cycling links for transport as well as leisure and recreational trips.					
<b>Direction: An efficient city</b>					
Planning Priority E19: Reducing carbon emissions and managing energy, water and waste efficiently					
Objective 33 - A low-carbon city contributes to net-zero emissions by 2050 and mitigates climate change.					
Objective 34 - Energy and water flows are captured, used and re-used.					
Objective 35 - More waste is re-used and recycled to support the development of a circular economy.					
57. Support initiatives that contribute to the aspirational objective of achieving net-zero emissions by 2050, especially through the establishment of low-carbon precincts in Planned Precincts, Collaboration Areas, State Significant Precincts and Urban Transformation projects.	<i>Have you identified initiatives to help reduce emissions of greenhouse gases?</i>	5	Implement LGA wide improved BASIX targets.  Council has developed an evidence base between Randwick, Waverley, and Woollahra regarding the cost implications of greener buildings.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"><li>Lobby the NSW Government to increase BASIX targets.</li></ul>	<b>WLEP:</b> N/A <b>CSP:</b> 8.1. Reduce greenhouse gas emissions and prepare for the impacts of climate change 8.1.1 Improve energy efficiency of Council and community buildings and infrastructure 8.1.2 Increase uptake of renewable energy	<ul style="list-style-type: none"> <li>Bondi Junction Green Infrastructure Masterplan</li> <li>Building Futures Program</li> <li>Networks with Eastern City District Councils to increase BASIX targets</li> </ul>
	<i>Have these initiatives reflected in LEPs and DCPs?</i>	4			
58. Support precinct-based initiatives to increase	<i>Have you identified opportunities or locations</i>	3		<b>WLEP:</b> N/A	

renewable energy generation, and energy and water efficiency, especially in Planned Precincts, Collaboration Areas, State Significant Precincts and Urban Transformation Projects.	<i>for renewable energy generation?</i>		Investigate opportunities for precinct based energy generation.	<b>CSP:</b>	<ul style="list-style-type: none"> <li>Solar My Schools program</li> <li>Bondi Junction Green Infrastructure Masterplan</li> </ul>
	<i>Have these opportunities been reflected in your LEPs and DCPs?</i>	1	<b>Potential Planning Priority:</b> <ul style="list-style-type: none"> <li>Lobby the NSW Government to increase BASIX targets.</li> <li>Continue to work with landowners to move Bondi Junction towards being a low carbon high efficiency precinct.</li> </ul>		
59. Protect existing and identify new locations for waste recycling and management.	<i>Have you identified potential existing or new sites for future waste recycling and management</i>	2	Unlikely to be in the Waverley LGA.	<b>WLEP:</b> N/A <b>CSP:</b> N/A	<ul style="list-style-type: none"> <li>Council has joined into a contract agreement for the provision of Advanced Waste Treatment services.</li> <li>Sustainable Waste Strategy 2015-2020</li> </ul>
	<i>Have these opportunities been reflected in your LEPs and DCPs?</i>	0			
60. Support innovative solutions to reduce the volume of waste and reduce waste transport requirements.	<i>Have you identified innovative ways to reduce waste volumes and waste transport?</i>	3	Implement and report on success of innovative ways to reduce waste volumes.  <b>Potential Planning Priority:</b> <ul style="list-style-type: none"> <li>Investigate and implement a coordinated and innovative approach to waste collection and transport.</li> </ul>	<b>WLEP:</b> N/A <b>CSP:</b> 9.1. Reduce the amount of waste generated 9.1.1 Engage with residents, visitors and businesses to promote sustainable consumption and waste avoidance 9.1.2. Lead advocacy campaigns, policy development and research into systems to reduce waste 9.2. Facilitate best practise in waste	<ul style="list-style-type: none"> <li>Review success of implementation/uptake.</li> <li>Sustainable Waste Strategy 2015-2020</li> </ul>

				<p>management to increase recycling and recovery</p> <p>9.2.1 Deliver engagement programs and services to increase waste diversion from landfill</p> <p>9.2.2. Provide efficient collection of Waverley's waste and recycling to minimise waste to landfill</p> <p>9.2.3. Incorporate the most advanced waste management and treatment technologies to maximise diversion from landfill</p>	
61. Encourage the preparation of low-carbon, high efficiency strategies to reduce emissions, optimise the use of water, reduce waste and optimise car parking provision where an increase in total floor area greater than 100,000 square metres is proposed in any contiguous area of 10 or more hectares.	<i>Have you identified locations where there is potential to create low-carbon, high efficiency precincts?</i>	5	<p>Implement Green Infrastructure Masterplan - also need help from DPE to raise BASIX targets so that Council can reach its energy and water targets.</p> <p><b>Potential Planning Priority:</b></p> <ul style="list-style-type: none"> <li>Lobby the NSW Government to increase BASIX targets.</li> <li>Continue to work with landowners to move Bondi Junction towards being a low carbon high efficiency precinct.</li> </ul>	<p><b>WLEP:</b> N/A</p> <p><b>CSP:</b></p> <p>8.1.2 Increase uptake of renewable energy</p>	<ul style="list-style-type: none"> <li>Bondi Junction Green Infrastructure Masterplan</li> </ul>
	<i>Have you identified locations where there is likely to be an increase in total floor area of greater than 100,000 sq. metres?</i>	0			
	<i>Have you identified any specific initiative for low-carbon, high efficiency for precincts?</i>	5			
62. Investigate potential regulatory mechanisms		NA			NA – Allocated to the EPA

such as a Protection of the Environment Policy (PEP) that sets low-carbon, high-efficiency targets to be met through increased energy efficiency, water recycling and waste avoidance, reduction or re-use. This could include a framework for the monitoring and verification of performance for Planned Precincts, Collaboration Areas, urban renewal precincts and housing growth areas that are planned to have an increase in total floor area greater than 100,000 square metres.					
<b>Direction: A resilient city</b>					
Planning Priority E20: Adapting to the impacts and natural hazards and climate change					
Objective 36 - People and places adapt to climate change and future shocks and stresses.					
Objective 37 - Exposure to natural and urban hazards is reduced.					
Objective 38 - Heatwaves and extreme heat are managed.					
63. Support initiatives that respond to the impacts of climate change.	<i>Have you identified any initiatives to adapt to the impacts of climate change?</i>	1	Council does not have any initiatives to respond to climate change. Council prepared a Climate Change Risk Assessment, which reviewed coast, health and biodiversity, however this will need to be expanded in the future.  <b>Potential Planning Priority:</b>	<b>WLEP:</b> N/A  <b>CSP:</b>  8.1. Reduce greenhouse gas emissions and	<ul style="list-style-type: none"> <li>Coastal Risk Management Policy</li> <li>Coastal Management Program (to be prepared)</li> </ul>
	<i>Are these initiatives reflected in your LEPs and DCPs?</i>	1			

64. Avoid locating new urban development in areas exposed to natural and urban hazards and consider options to limit the intensification of development in existing urban areas most exposed to hazards.	<i>Have you identified and mapped areas most exposed to natural hazards?</i>	5	<ul style="list-style-type: none"> <li>Undertake and implement Climate Adaptation Plan including Urban Hazards and Risk.</li> </ul>	prepare for the impacts of climate change  8.1.3 Plan and respond to the impacts of climate change	<ul style="list-style-type: none"> <li>Climate Adaptation Plan (to be prepared)</li> <li>Climate Change Risk Assessment</li> </ul>
	<i>Have you identified and mapped areas most exposed to urban hazards?</i>	1			
	<i>Have you identified where urban development or urban intensification should be avoided due to high hazards?</i>	5			
	<i>Have you identified ways to mitigate risks from hazards in these areas?</i>	3			
	<i>Are these mitigation actions reflected in your LEP and DCPs?</i>	3			
65. Mitigate the urban heat island effect and reduce vulnerability to extreme heat.	<i>Have you identified any targeted locations to mitigate the urban heat island effect?</i>	1	<b>Potential Planning Priority:</b> <ul style="list-style-type: none"> <li>Undertake and implement Climate Adaptation Plan including Urban Hazards and Risk.</li> <li>Expand urban tree canopy in the public realm.</li> <li>Prepare an Urban Forest / Urban Bushland Plan.</li> <li>Identify and opportunities and implementation plans and funding mechanisms to deliver the Green Grid.</li> </ul>	<b>WLEP:</b> N/A  <b>CSP:</b>  8.1. Reduce greenhouse gas emissions and prepare for the impacts of climate change  8.1.3 Plan and respond to the impacts of climate change  8.3.3. Increase the quantity of trees and plants in public spaces, parks and streets	<ul style="list-style-type: none"> <li>Undertake Urban Forest / Bushland</li> <li>Undertake and implement Climate Adaptation Plan</li> </ul>
	<i>Have you identified any cool building material measures to mitigate the urban heat island effect?</i>	1			
	<i>Have you identified opportunities to increase water in the landscape to mitigate the urban heat island effect?</i>	1			

